Form **990** 

Department of the Treasury Internal Revenue Service

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| А   | For the            | e 202 i calendar year, or tax year beginning and   | enaing                  | _  |                                 |  |  |  |  |
|---|--------------------|--|-------------------------|--|---------------------------------|--|--|--|--|
| В   | Check if applicabl | C Name of organization   |                         | D Employer identific                       | cation number                   |  |  |  |  |
|   | Addre              | COMMUNITY FOUNDATION OF SNOHOMISH COU  | NTY                     |  |                                 |  |  |  |  |
|   | Name<br>chang      | Doing business as  |                         | 94-31887                                   | 03                              |  |  |  |  |
|   | Initial<br>return  | Number and street (or P.O. box if mail is not delivered to street address)   | Room/suite              | E Telephone numbe                          | r                               |  |  |  |  |
|   | Final return/      | 2823 ROCKERFELLER AVE  |                         | 425-212-                                   | 4056                            |  |  |  |  |
|   | termin<br>ated     | City or town, state or province, country, and ZIP or foreign postal code   |                         | G Gross receipts \$                        | 27,444,764.                     |  |  |  |  |
|   | Amend              |  | H(a) Is this a group re | eturn                                      |                                 |  |  |  |  |
|   | Applic             | F Name and address of principal officer:SARAH DUNCAN   |                         | for subordinates                           |                                 |  |  |  |  |
|   | pendir             | SAME AS C ABOVE  |                         | H(b) Are all subordinates included? Yes No |                                 |  |  |  |  |
| $\overline{\Gamma}$                                   | Tax-exe            | empt status: $X = 501(c)(3) = 501(c)(1)$ (insert no.) $4947(a)(1)$   | or 527                  | 7  | list. See instructions          |  |  |  |  |
| J   | Websit             | te: WWW.CF-SC.ORG  |                         | H(c) Group exemptio                        |                                 |  |  |  |  |
|   |                    | organization: X Corporation Trust Association Other ▶  | L Year                  |  | 1 State of legal domicile: WA   |  |  |  |  |
|   | art I              | Summary  |                         |  | <u></u>                         |  |  |  |  |
|   |                    | Briefly describe the organization's mission or most significant activities: TO S   | TRENGT                  | HEN COMMUNI                                | TIES IN                         |  |  |  |  |
| Activities & Governance                               | '                  | GREATER EVERETT AND SNOHOMISH COUNTY.  |                         |  |                                 |  |  |  |  |
| пa  | 2                  | Check this box  if the organization discontinued its operations or dispo   | sed of more             | e than 25% of its net as                   | ssets.                          |  |  |  |  |
| š   | 1                  | - · · · · · · · · · · · · · · · · · · ·  |                         | 3  | 13                              |  |  |  |  |
| Ğ   |                    | Number of independent voting members of the governing body (Part VI, line 1b)  |                         |  | 13                              |  |  |  |  |
| οŏ  |                    | Total number of individuals employed in calendar year 2021 (Part V, line 2a)   |                         |  | 14                              |  |  |  |  |
| ij  |                    | Total number of volunteers (estimate if necessary)   |                         |  | 50                              |  |  |  |  |
| 휹   |                    | Total unrelated business revenue from Part VIII, column (C), line 12   |                         |  | 0.                              |  |  |  |  |
| Ă   |                    | Net unrelated business taxable income from Form 990-T, Part I, line 11   |                         |  | 0.                              |  |  |  |  |
|   | <u> </u>           | The difference basiness taxable mostle from one 1,1 arti, into 11  |                         | Prior Year                                 | Current Year                    |  |  |  |  |
| _   | 8                  | Contributions and grants (Part VIII, line 1h)  |                         | 11,030,223.                                | 15,988,722.                     |  |  |  |  |
| Revenue   | 9                  |  |                         | 869,988.                                   | 106,043.                        |  |  |  |  |
| Ş.  | 10                 | Program service revenue (Part VIII, line 2g) Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                       |                         | 846,374.                                   | 1,938,271.                      |  |  |  |  |
| æ   | 11                 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |                         | 0.   | 0.                              |  |  |  |  |
|   |                    | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |                         | 12,746,585.                                |                                 |  |  |  |  |
| _   |                    | Grants and similar amounts paid (Part IX, column (A), lines 1-3)   |                         | 10,752,711.                                | 2,769,251.                      |  |  |  |  |
|   |                    | 5 50 110 5 1 5 10 10 10 10 10 10   |                         | 0.   | 0.                              |  |  |  |  |
| "   | 1                  | Benefits paid to or for members (Part IX, column (A), line 4)  Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) |                         | 709,195.                                   | 837,118.                        |  |  |  |  |
| Ses   | 160                |  |                         | 0.   | 0.                              |  |  |  |  |
| Expenses  | loa                | Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  141,4                  | 17.                     |  | <u> </u>                        |  |  |  |  |
| Ä   | 1,0                |  |                         | 1,192,494.                                 | 744,188.                        |  |  |  |  |
|   |                    | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   |                         | 12,654,400.                                | 4,350,557.                      |  |  |  |  |
|   |                    | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  |                         | 92,185.                                    | 13,682,479.                     |  |  |  |  |
| _ 0   | 19                 | Revenue less expenses. Subtract line 18 from line 12   |                         | •  |                                 |  |  |  |  |
| Net Assets or<br>Fund Balances                        |                    | Tabel accepts (Dart V. Care 40)  | DE                      | eginning of Current Year 35,985,825.       | End of Year<br>51,296,885.      |  |  |  |  |
| SSE<br>Bals   | 20                 | Total assets (Part X, line 16)   |                         | 3,850,317.                                 | 3,969,923.                      |  |  |  |  |
| let /   | 21                 | Total liabilities (Part X, line 26)  |                         | 32,135,508.                                | 47,326,962.                     |  |  |  |  |
|   | 22<br>art II       | Net assets or fund balances. Subtract line 21 from line 20   |                         | 32,133,300.                                | 47,320,302.                     |  |  |  |  |
|   |                    | Ities of perjury, I declare that I have examined this return, including accompanying schedule  | o and atatam            | anta and to the heat of m                  | / knowledge and balisf it is    |  |  |  |  |
|   |                    |  |                         |  | y Kilowieuge allu bellel, il is |  |  |  |  |
| true  | e, correc          | t, and complete. Declaration of preparer (other than officer) is based on all information of w   | ilicii preparei         | las any knowledge.                         |                                 |  |  |  |  |
| ٠.  |                    | Signature of officer   |                         | l<br>Date                                  |                                 |  |  |  |  |
| Sig   |                    |  |                         | Date                                       |                                 |  |  |  |  |
| He  | re                 | SARAH DUNCAN, CHAIR Type or print name and title   |                         |  |                                 |  |  |  |  |
|   |                    |  |                         | Date Check                                 | PTIN                            |  |  |  |  |
| Da'   | 4                  | Print/Type preparer's name Preparer's signature Preparer's signature   |                         | Ontook                                     | I                               |  |  |  |  |
| Pai   |                    | HOWARD DONKIN, CPA HOWARD DONKIN,  | CPA I                   | 1/14/22 if self-employs                    | P00147726                       |  |  |  |  |
|   | parer              | Firm's name JACOBSON JARVIS & CO, PLLC   |                         | Firm's EIN                                 | 91-2011386                      |  |  |  |  |
| Use Only Firm's address 200 FIRST AVE WEST, SUITE 200 |                    |  |                         |  |                                 |  |  |  |  |
|   |                    | SEATTLE, WA 98119-4219   |                         | Phone no. (2                               | 06)-628-8990                    |  |  |  |  |
| Ма  | y the IF           | RS discuss this return with the preparer shown above? See instructions   |                         |  | X Yes No                        |  |  |  |  |

| Par | t III Statement of Program Service Accomplishments  |
|-----|---|
|     | Check if Schedule O contains a response or note to any line in this Part III  |
| 1   | Briefly describe the organization's mission:  |
|     | THE MISSION OF THE FOUNDATION IS TO STRENGTHEN COMMUNITIES IN GREATER   |
|     | EVERETT AND SNOHOMISH COUNTY BY BUILDING PERMANENT CHARITABLE FUNDS,  |
|     | CONNECTING DONORS TO CHARITABLE CAUSES THEY CARE ABOUT, MAKING  |
|     | EFFECTIVE GRANTS AND PROVIDING LEADERSHIP TO ADDRESS COMMUNITY ISSUES.  |
| 2   | Did the organization undertake any significant program services during the year which were not listed on the  |
|     | prior Form 990 or 990-EZ?   |
|     | If "Yes," describe these new services on Schedule O.  |
| 3   | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. |
| 4   | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.                                  |
|     | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and                          |
|     | revenue, if any, for each program service reported.   |
| 4a  | (Code: ) (Expenses \$ 3,893,221. including grants of \$ 2,769,251.) (Revenue \$ 106,043.  |
|     | TO PROVIDE GRANTS TO NON-PROFIT ORGANIZATIONS IN SNOHOMISH COUNTY TO  |
|     | SUPPORT FIELDS OF EDUCATION, ARTS AND CULTURE, ENVIRONMENT, HEALTH AND  |
|     | WELLNESS AND HUMAN SERVICES. COMMUNITY FOUNDATION DONORS ENJOY THE  |
|     | CONVENIENCE OF DOING ALL THEIR CHARITABLE GIVING IN ONE PLEACE. DONORS  |
|     | ARE ABLE TO GIVE A VARIETY OF ASSETS TO CREATE CHARITABLE FUNDS NOW OR  |
|     | IN THE FUTURE THROUGH THEIR ESTATES. FUNDS MAY BE PERMANENTLY ENDOWED   |
|     | OR THE TOTAL BALANCE MAY BE GRANTED OUT OVER A SPECIFIED PEREIOD OF   |
|     | TIME. DONORS MAY RECOMMEND GRANT RECIPIENTS OR ALLOW GRANTS TO BE   |
|     | AWARDED AT THE DISCRETION OF THE COMMUNITY FOUNDATION.  |
|     |   |
|     |   |
|     |   |
| 4b  | (Code:) (Expenses \$  |
|     | CONNECT CASINO ROAD IS AN INCLUSIVE, INNOVATIVE, AND TRANSFORMATIVE COMMUNITY EFFORT COMING TOGETHER TO CREATE EQUITABLE OPPORTUNITIES AND                            |
|     | OUTCOMES FOR CASINO ROAD FAMILIES. WE NURTURE THE CREATION OF AN  |
|     | ENVIRONMENT AND CULTURE IN WHICH SHARED COMMUNITY ASPIRATIONS CAN BE  |
|     | COCREATED, RESOURCED, AND BROUGHT TO LIFE.  |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
| 4c  | (Code:) (Expenses \$  |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
|     |   |
| 4d  | Other program services (Describe on Schedule O.)  |
|     | (Expenses \$ including grants of \$ ) (Revenue \$ )   |
| 4e  | Total program service expenses ► 3,893,221.   |
|     | Form <b>990</b> (2021   |

# Form 990 (2021) COMMUNITY FO Part IV Checklist of Required Schedules

|     |  |     | Yes | No |
|-----|--|-----|-----|----|
| 1   | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A   | 1   | X   |    |
| 2   | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions  | 2   | Х   |    |
| 3   | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I   | 3   |     | х  |
| 4   | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     | х  |
| _   | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   | 4   |     |    |
| 5   | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5   |     | Х  |
| 6   | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6   | х   |    |
| 7   | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7   |     | Х  |
| 8   | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  | 8   |     | х  |
| 9   | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |     |     |    |
| Ū   | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV  | 9   |     | х  |
| 10  | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V   | 10  | Х   |    |
| 11  | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.   |     |     |    |
| а   | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI  | 11a | х   |    |
| b   | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b | Х   |    |
| c   | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  | 110 |     |    |
|     | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII   | 11c |     | Х  |
|     | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | Х  |
| е   | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e | Х   |    |
| f   | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses  |     |     | x  |
| 40- | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f |     |    |
|     | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII   | 12a | X   |    |
| b   | Was the organization included in consolidated, independent audited financial statements for the tax year?  |     |     | x  |
| 40  | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b |     | X  |
| 13  | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13  |     | X  |
|     | Did the organization maintain an office, employees, or agents outside of the United States?  Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,                                   | 14a |     |    |
| b   | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  | 14b |     | X  |
| 15  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  |     |     |    |
| 40  | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15  |     | Х  |
| 16  | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | Х  |
| 17  | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions   | 17  |     | х  |
| 18  | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |     |     |    |
|     | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  |     | Х  |
| 19  | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |     |     | 37 |
|     | complete Schedule G, Part III  | 19  |     | X  |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a |     | X  |
|     | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b |     |    |
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II  | 21  | х   |    |

|           |  |            |     | T            |  |  |  |  |
|-----------|--|------------|-----|--------------|--|--|--|--|
| 22        | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on  |            | Yes | No           |  |  |  |  |
|           | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  | 22         |     | Х            |  |  |  |  |
| 23        | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current  |            |     |              |  |  |  |  |
|           | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete   |            |     | l            |  |  |  |  |
|           | Schedule J   | 23         |     | X            |  |  |  |  |
| 24 a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the  |            |     |              |  |  |  |  |
|           | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete   | 04-        |     | Х            |  |  |  |  |
| h         | Schedule K. If "No," go to line 25a  | 24a<br>24b |     | 122          |  |  |  |  |
|           | Did the organization minest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease                              | 240        |     |              |  |  |  |  |
| ·         | any tax-exempt bonds?  | 24c        |     |              |  |  |  |  |
| d         | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  | 24d        |     |              |  |  |  |  |
|           | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit   |            |     |              |  |  |  |  |
|           | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a        |     | Х            |  |  |  |  |
| b         | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and   |            |     |              |  |  |  |  |
|           | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete  |            |     |              |  |  |  |  |
|           | Schedule L, Part I   | 25b        |     | X            |  |  |  |  |
| 26        | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current  |            |     |              |  |  |  |  |
|           | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%  |            |     | <sub>V</sub> |  |  |  |  |
| 07        | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II   | 26         |     | X            |  |  |  |  |
| 27        | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,  |            |     |              |  |  |  |  |
|           | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27         |     | X            |  |  |  |  |
| 28        | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,   |            |     |              |  |  |  |  |
|           | instructions for applicable filing thresholds, conditions, and exceptions):  |            |     |              |  |  |  |  |
| а         | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If   |            |     |              |  |  |  |  |
|           | "Yes," complete Schedule L, Part IV  |            |     |              |  |  |  |  |
| b         | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV  |            |     |              |  |  |  |  |
| С         | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?/f  |            |     | l            |  |  |  |  |
|           | "Yes," complete Schedule L, Part IV  | 28c        |     | X            |  |  |  |  |
| 29        | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   | 29         | X   |              |  |  |  |  |
| 30        | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation  |            |     | x            |  |  |  |  |
| 24        | contributions? If "Yes," complete Schedule M  Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I   | 30<br>31   |     | X            |  |  |  |  |
| 31<br>32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete   | 31         |     | 21           |  |  |  |  |
| <b>52</b> | Schedule N, Part II  | 32         |     | x            |  |  |  |  |
| 33        | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations   | <u> </u>   |     |              |  |  |  |  |
|           | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  | 33         |     | Х            |  |  |  |  |
| 34        | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and  |            |     |              |  |  |  |  |
|           | Part V, line 1   | 34         |     | Х            |  |  |  |  |
|           | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a        |     | X            |  |  |  |  |
| b         | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity  |            |     |              |  |  |  |  |
|           | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  | 35b        |     |              |  |  |  |  |
| 36        | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?   | 36         |     | X            |  |  |  |  |
| 27        | If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |            |     |              |  |  |  |  |
| 37        | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   |            |     |              |  |  |  |  |
| 38        | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?   | 37         |     | X            |  |  |  |  |
|           |  | 38         | Х   |              |  |  |  |  |
| Pai       | Note: All Form 990 filers are required to complete Schedule O  **T V Statements Regarding Other IRS Filings and Tax Compliance   |            |     |              |  |  |  |  |
|           | Check if Schedule O contains a response or note to any line in this Part V   |            |     |              |  |  |  |  |
|           | . ,  |            | Yes | No           |  |  |  |  |
|           | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 12  |            |     |              |  |  |  |  |
|           | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0   |            |     |              |  |  |  |  |
| С         | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming   |            | x   |              |  |  |  |  |
|           | (gambling) winnings to prize winners?  | 1 70       |     | 1            |  |  |  |  |

O21) COMMUNITY FOUNDATION OF SNOHOMISH COUNTY
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

|        |   |                      | Yes | No             |  |  |  |  |  |  |
|--------|---|----------------------|-----|----------------|--|--|--|--|--|--|
| 2a     | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |                      |     |                |  |  |  |  |  |  |
|        | filed for the calendar year ending with or within the year covered by this return 2a 14   |                      |     |                |  |  |  |  |  |  |
| b      | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?                                  | 2b                   | X   |                |  |  |  |  |  |  |
|        | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.                                       |                      |     |                |  |  |  |  |  |  |
|        | Did the organization have unrelated business gross income of \$1,000 or more during the year?   | 3a                   |     | X              |  |  |  |  |  |  |
| b      | <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O                            |                      |     |                |  |  |  |  |  |  |
| 4a     | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a                       |                      |     | l              |  |  |  |  |  |  |
|        | financial account in a foreign country (such as a bank account, securities account, or other financial account)?                                | 4a                   |     | X              |  |  |  |  |  |  |
| b      | If "Yes," enter the name of the foreign country   |                      |     |                |  |  |  |  |  |  |
|        | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                             |                      |     | 37             |  |  |  |  |  |  |
| 5a     | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?   | 5a                   |     | X              |  |  |  |  |  |  |
| b      | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                | 5b                   |     | Х              |  |  |  |  |  |  |
|        | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?   | 5c                   |     |                |  |  |  |  |  |  |
| 6a     | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit                     | _                    |     | l 🕶            |  |  |  |  |  |  |
|        | any contributions that were not tax deductible as charitable contributions?   | 6a                   |     | X              |  |  |  |  |  |  |
| b      | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts                            | 01                   |     |                |  |  |  |  |  |  |
| _      | were not tax deductible?  | 6b                   |     |                |  |  |  |  |  |  |
| 7      | Organizations that may receive deductible contributions under section 170(c).   |                      |     | Х              |  |  |  |  |  |  |
| a      | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a                   |     | Λ              |  |  |  |  |  |  |
| b      | If "Yes," did the organization notify the donor of the value of the goods or services provided?   | 7b                   |     |                |  |  |  |  |  |  |
| С      | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required                               | 7-                   |     | X              |  |  |  |  |  |  |
|        | to file Form 8282?  | 7c                   |     |                |  |  |  |  |  |  |
| d      | If "Yes," indicate the number of Forms 8282 filed during the year   | 7e                   |     | Х              |  |  |  |  |  |  |
| e<br>f | ,   |                      |     |                |  |  |  |  |  |  |
| g      | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                | 7 <del>f</del><br>7g |     | Х              |  |  |  |  |  |  |
| 9<br>h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?              | 7 <u>9</u><br>7h     |     |                |  |  |  |  |  |  |
| 8      | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the  |                      |     |                |  |  |  |  |  |  |
|        | sponsoring organization have excess business holdings at any time during the year?  | 8                    |     |                |  |  |  |  |  |  |
| 9      | Sponsoring organizations maintaining donor advised funds.   |                      |     |                |  |  |  |  |  |  |
| а      |   |                      |     |                |  |  |  |  |  |  |
| b      | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?   | 9b                   |     |                |  |  |  |  |  |  |
| 10     | Section 501(c)(7) organizations. Enter:   |                      |     |                |  |  |  |  |  |  |
| а      | Initiation fees and capital contributions included on Part VIII, line 12 10a  |                      |     |                |  |  |  |  |  |  |
| b      | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   |                      |     |                |  |  |  |  |  |  |
| 11     | · · · · · · · · · · · · · · · · · · ·   |                      |     |                |  |  |  |  |  |  |
| а      | Gross income from members or shareholders   |                      |     |                |  |  |  |  |  |  |
| b      | Gross income from other sources. (Do not net amounts due or paid to other sources against   |                      |     |                |  |  |  |  |  |  |
|        | amounts due or received from them.)   |                      |     |                |  |  |  |  |  |  |
|        | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                      | 12a                  |     |                |  |  |  |  |  |  |
| b      | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   |                      |     |                |  |  |  |  |  |  |
| 13     | Section 501(c)(29) qualified nonprofit health insurance issuers.  |                      |     |                |  |  |  |  |  |  |
| а      | Is the organization licensed to issue qualified health plans in more than one state?  | 13a                  |     |                |  |  |  |  |  |  |
|        | Note: See the instructions for additional information the organization must report on Schedule O.   |                      |     |                |  |  |  |  |  |  |
| b      | Enter the amount of reserves the organization is required to maintain by the states in which the  |                      |     |                |  |  |  |  |  |  |
|        | organization is licensed to issue qualified health plans 13b  |                      |     |                |  |  |  |  |  |  |
|        | Enter the amount of reserves on hand  | 44-                  |     | X              |  |  |  |  |  |  |
|        | Did the organization receive any payments for indoor tanning services during the tax year?  | 14a                  |     | <del>  ^</del> |  |  |  |  |  |  |
|        | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O                                       | 14b                  |     |                |  |  |  |  |  |  |
| 15     | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or                                   | 15                   |     | Х              |  |  |  |  |  |  |
|        | excess parachute payment(s) during the year?  | ı                    |     |                |  |  |  |  |  |  |
| 16     | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?                                 | 16                   |     | х              |  |  |  |  |  |  |
| 10     | If "Yes," complete Form 4720, Schedule O.   | 10                   |     | <u> </u>       |  |  |  |  |  |  |
| 17     | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any  |                      |     |                |  |  |  |  |  |  |
| ••     | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?   | 17                   |     |                |  |  |  |  |  |  |
|        | If "Yes." complete Form 6069.   | <u></u>              |     |                |  |  |  |  |  |  |

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

|     | Check if Schedule O contains a response or note to any line in this Part VI   |         |         | X    |  |  |  |  |  |  |
|-----|---|---------|---------|------|--|--|--|--|--|--|
| Sec | tion A. Governing Body and Management   |         |         |      |  |  |  |  |  |  |
|     |   |         | Yes     | No   |  |  |  |  |  |  |
| 1a  | Enter the number of voting members of the governing body at the end of the tax year   |         |         |      |  |  |  |  |  |  |
|     | If there are material differences in voting rights among members of the governing body, or if the governing                         |         |         |      |  |  |  |  |  |  |
|     | body delegated broad authority to an executive committee or similar committee, explain on Schedule O.                               |         |         |      |  |  |  |  |  |  |
| b   | Enter the number of voting members included on line 1a, above, who are independent 1b 13  |         |         |      |  |  |  |  |  |  |
| 2   | 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other          |         |         |      |  |  |  |  |  |  |
|     | officer, director, trustee, or key employee?  | 2       |         | X    |  |  |  |  |  |  |
| 3   | Did the organization delegate control over management duties customarily performed by or under the direct supervision               |         |         |      |  |  |  |  |  |  |
|     | of officers, directors, trustees, or key employees to a management company or other person?   | 3       |         | Х    |  |  |  |  |  |  |
| 4   | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?                    | 4       |         | Х    |  |  |  |  |  |  |
| 5   | 5 Did the organization become aware during the year of a significant diversion of the organization's assets?                        |         |         |      |  |  |  |  |  |  |
| 6   | Did the organization have members or stockholders?  | 6       |         | Х    |  |  |  |  |  |  |
| 7a  | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or                      |         |         |      |  |  |  |  |  |  |
|     | more members of the governing body?   | 7a      |         | X    |  |  |  |  |  |  |
| b   | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or                  |         |         |      |  |  |  |  |  |  |
|     | persons other than the governing body?  | 7b      |         | X    |  |  |  |  |  |  |
| 8   | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |         |         |      |  |  |  |  |  |  |
| а   | The governing body?   | 8a      | Х       |      |  |  |  |  |  |  |
| b   | Each committee with authority to act on behalf of the governing body?   | 8b      | Х       |      |  |  |  |  |  |  |
| 9   | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the                |         |         |      |  |  |  |  |  |  |
|     | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   | 9       |         | X    |  |  |  |  |  |  |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)                    |         |         |      |  |  |  |  |  |  |
|     |   |         | Yes     | No   |  |  |  |  |  |  |
| 10a | Did the organization have local chapters, branches, or affiliates?  | 10a     |         | X    |  |  |  |  |  |  |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,          |         |         |      |  |  |  |  |  |  |
|     | and branches to ensure their operations are consistent with the organization's exempt purposes?                                     | 10b     |         |      |  |  |  |  |  |  |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?         | 11a     | Х       |      |  |  |  |  |  |  |
| b   | Describe on Schedule O the process, if any, used by the organization to review this Form 990.                                       |         |         |      |  |  |  |  |  |  |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | Х       |      |  |  |  |  |  |  |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b     | Х       |      |  |  |  |  |  |  |
| С   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe                  |         |         |      |  |  |  |  |  |  |
|     | on Schedule O how this was done   | 12c     | X       |      |  |  |  |  |  |  |
| 13  | Did the organization have a written whistleblower policy?   | 13      | X       |      |  |  |  |  |  |  |
| 14  | Did the organization have a written document retention and destruction policy?  | 14      | Х       |      |  |  |  |  |  |  |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent                  |         |         |      |  |  |  |  |  |  |
|     | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                   |         |         |      |  |  |  |  |  |  |
| а   | The organization's CEO, Executive Director, or top management official  | 15a     | X       |      |  |  |  |  |  |  |
| b   | Other officers or key employees of the organization   | 15b     | X       |      |  |  |  |  |  |  |
|     | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.  |         |         |      |  |  |  |  |  |  |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a               |         |         |      |  |  |  |  |  |  |
|     | taxable entity during the year?   | 16a     |         | X    |  |  |  |  |  |  |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation        |         |         |      |  |  |  |  |  |  |
|     | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's                      |         |         |      |  |  |  |  |  |  |
|     | exempt status with respect to such arrangements?  | 16b     |         |      |  |  |  |  |  |  |
| Sec | tion C. Disclosure  |         |         |      |  |  |  |  |  |  |
| 17  | List the states with which a copy of this Form 990 is required to be filed ►WA  |         |         |      |  |  |  |  |  |  |
| 18  | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3      | s only  | ) avail | able |  |  |  |  |  |  |
|     | for public inspection. Indicate how you made these available. Check all that apply.   |         |         |      |  |  |  |  |  |  |
|     | Own website Another's website X Upon request Other (explain on Schedule O)  |         |         |      |  |  |  |  |  |  |
| 19  | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are     | ıd fina | ncial   |      |  |  |  |  |  |  |
|     | statements available to the public during the tax year.   |         |         |      |  |  |  |  |  |  |
| 20  | State the name, address, and telephone number of the person who possesses the organization's books and records                      |         |         |      |  |  |  |  |  |  |
|     | THE ORGANIZATION - 425-212-4056   |         |         |      |  |  |  |  |  |  |
|     | 2823 ROCKERFELLER AVE, EVERETT, WA 98201  |         |         |      |  |  |  |  |  |  |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See the instructions for the order in which to list the persons above.

| (A)                              | (B)               | (C)   |                       |         |                   |                                 |                      | (D)                                     | (E)                          | (F)                      |
|----------------------------------|-------------------|---|-----------------------|---------|-------------------|---------------------------------|----------------------|---|------------------------------|--------------------------|
| Name and title                   | Average           | Position (do not check more than one                          |                       |         |                   |                                 |                      | Reportable                              | Reportable                   | Estimated                |
|                                  | hours per<br>week | box, unless person is both an officer and a director/trustee) |                       |         | is bot<br>or/trus | h an<br>tee)                    | compensation<br>from | compensation                            | amount of other              |                          |
|                                  | (list any         | rector  |                       |         |                   |                                 |                      | the                                     | from related organizations   | compensation             |
|                                  | hours for related | Individual trustee or director                                | ee                    |         |                   | sated                           |                      | organization<br>(W-2/1099-MISC/         | (W-2/1099-MISC/<br>1099-NEC) | from the<br>organization |
|                                  | organizations     | truste  | Institutional trustee |         | yee               | Highest compensated<br>employee |                      | 1099-NEC)                               | 1099-NEC)                    | and related              |
|                                  | below             | idual   | utions                | J.      | Key employee      | est co<br>oyee                  | er                   | , |                              | organizations            |
|                                  | line)             | Indiv   | Instit                | Officer | Key e             | High<br>empl                    | Former               |   |                              |                          |
| (1) KARRI MATAU                  | 40.00             |   |                       |         |                   |                                 |                      |   |                              | _                        |
| PRESIDENT AND CEO                |                   |   |                       | Х       |                   |                                 |                      | 146,732.                                | 0.                           | 0.                       |
| (2) SARAH DUNCAN                 | 1.50              |   |                       |         |                   |                                 |                      |   | _                            |                          |
| CHAIR                            |                   | Х   |                       | Х       |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (3) LAURA BYERS                  | 1.50              |   |                       |         |                   |                                 |                      |   |                              |                          |
| VICE CHAIR                       | 1                 | Х   |                       | X       |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (4) KRISTI HENDERSON             | 1.50              | l   |                       |         |                   |                                 |                      |   |                              | •                        |
| TREASURER                        | 1.50              | Х   |                       | Х       |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (5) PHIL SPIRITO                 | 1.50              |   |                       |         |                   |                                 |                      |   |                              | •                        |
| SECRETARY                        | 1 50              | Х   |                       | Х       |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (6) SCOTT CALLAHAN               | 1.50              | ,,  |                       |         |                   |                                 |                      |   | 0                            | 0                        |
| BOARD MEMBER                     | 1.50              | Х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (7) CRYSTAL DONNER               | 1.50              | X   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0                        |
| BOARD MEMBER                     | 1.50              | Α   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (8) GERRY EBALAROZA-TUNNELL      | 1.50              | Х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| BOARD MEMBER  (9) KRISTIN GARCIA | 1.50              | ^   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| BOARD MEMBER                     | 1.30              | Х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (10) JOSE GARCIA                 | 1.50              | <u> </u>  |                       |         |                   |                                 |                      | · ·                                     | 0.                           | •                        |
| BOARD MEMBER                     | 1.30              | x   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (11) GLORIA NGEZAHO              | 1.50              |   |                       |         |                   |                                 |                      | · ·                                     | •                            | •                        |
| BOARD MEMBER                     | 1.30              | x   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (12) VICCI HILTY                 | 1.50              |   |                       |         |                   |                                 |                      | •                                       |                              | •                        |
| BOARD MEMBER                     |                   | х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (13) JACKSON LOOS                | 1.50              |   |                       |         |                   |                                 |                      | -                                       |                              | <u> </u>                 |
| BOARD MEMBER                     |                   | х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (14) NASHIKA STANBRO             | 1.50              |   |                       |         |                   |                                 |                      |   |                              |                          |
| BOARD MEMBER                     |                   | Х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
| (15) AMANDA ULLRICH              | 1.50              |   |                       |         |                   |                                 |                      |   |                              |                          |
| BOARD MEMBER                     |                   | Х   |                       |         |                   |                                 |                      | 0.                                      | 0.                           | 0.                       |
|                                  |                   |   |                       |         |                   |                                 |                      |   |                              |                          |
|                                  |                   |   |                       |         |                   |                                 |                      |   |                              |                          |
|                                  |                   |   |                       |         |                   |                                 |                      |   |                              |                          |
|                                  |                   |   |                       |         |                   |                                 |                      | l                                       |                              |                          |

| Part VII Section A. Officers, D   | (A) (B)                               |   |                       | (C      | <b>)</b>     |                              |       | (D)                             | (E)                         |            |          | (F)                |       |
|---|---------------------------------------|---|-----------------------|---------|--------------|------------------------------|-------|---------------------------------|-----------------------------|------------|----------|--------------------|-------|
| Name and title  | Average                               | (do   |                       | Posi    |              |                              | one   | Reportable                      | Reportable                  |            | Es       | timate             | ed .  |
|   | hours per                             | (do not check more than one<br>box, unless person is both an<br>officer and a director/trustee) |                       |         |              |                              | n an  | compensation                    | compensation                |            | an       | nount              | of    |
|   | week                                  | _   |                       |         |              | or/trus                      | iee)  | from                            | from related                |            |          | other              |       |
|   | (list any<br>hours for                | director  |                       |         |              |                              |       | the                             | organizations               | ,          |          | pensa              |       |
|   | related                               | or d  | tee                   |         |              | sated                        |       | organization<br>(W-2/1099-MISC/ | (W-2/1099-MISC<br>1099-NEC) | <i>i</i> / |          | om the<br>anizat   |       |
|   | organizations                         | ruste   | l trus                |         | ee           | nben                         |       | 1099-NEC)                       | 1099-NEO)                   |            | •        | arıızar<br>d relat |       |
|   | below                                 | Individual trustee or   | Institutional trustee | L       | nploy        | st co                        | ie .  | 10001120)                       |                             |            |          | anizati            |       |
|   | line)                                 | Indivi  | Institu               | Officer | Key employee | Highest compensated employee | Form  |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             | $\dashv$   |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
| 1b Subtotal   |                                       |   |                       |         |              |                              |       | 146,732.                        |                             | 0.         |          |                    | 0.    |
| c Total from continuation she   |                                       |   |                       |         |              |                              |       | 0.                              |                             | 0.         |          |                    | 0.    |
| d Total (add lines 1b and 1c)   |                                       |   |                       |         |              |                              |       | 146,732.                        |                             | 0.         |          |                    | 0.    |
| 2 Total number of individuals (   | including but not limited to t        |   |                       |         |              |                              | no re | <u> </u>                        | ,000 of reportable          |            |          |                    |       |
| compensation from the orga  | nization                              |   |                       |         |              |                              |       |                                 |                             |            |          | Yes                | No    |
| 3 Did the organization list any   | · · · · ·                             |   | кеу е                 | empl    | oye          | e, oı                        | hig   | hest compensated emp            | oloyee on                   |            |          |                    |       |
| line 1a? If "Yes," complete S   |                                       |   |                       |         |              |                              |       |                                 |                             |            | 3        |                    | X     |
| 4 For any individual listed on li   |                                       |   |                       |         |              |                              |       | -                               | •                           | - 1        |          |                    | 37    |
| and related organizations gre   |                                       |   |                       |         |              |                              |       |                                 |                             |            | 4        |                    | X     |
| 5 Did any person listed on line<br>rendered to the organization                   | · · · · · · · · · · · · · · · · · · · |   |                       |         | -            |                              | elat  | -                               |                             | - 1        | 5        |                    | Х     |
| Section B. Independent Contraction  |                                       | ie J i  | OF SI                 | ich j   | oers         | SOII .                       |       |                                 |                             |            | <u> </u> |                    |       |
| <ol> <li>Complete this table for your<br/>the organization. Report con</li> </ol> | •                                     | -   |                       |         |              |                              |       |                                 |                             | ensa       | ation f  | rom                |       |
|   | (A)                                   | year  | enui                  | ng w    | /1111        | OI W                         |       | (B)                             | year.                       |            | (C       | <del></del>        |       |
| Name  | e and business address                | N   | INC                   | 3       |              |                              | 4     | Description of s                | ervices                     | Co         | ompe     | nsatio             | n     |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              | +     |                                 |                             |            |          |                    |       |
| 2 Total number of independen  | t contractors (including but          | not li  | mite                  | d to    | tho          | se li                        | sted  | l above) who received m         | nore than                   |            |          |                    |       |
| \$100,000 of compensation f   |                                       |   |                       |         |              | )                            |       |                                 |                             |            |          |                    |       |
|   |                                       |   |                       |         |              |                              |       |                                 |                             |            |          | 990 (2             | 2004) |

|  |      | Check if Schedule O contains a response                       | or note to any lin | e in this Part VIII |                                    |                               |                                |
|--|------|---|--------------------|---------------------|------------------------------------|-------------------------------|--------------------------------|
|  |      |   |                    | (A)                 | (B)                                | (C)                           | <b>(D)</b><br>Revenue excluded |
|  |      |   |                    | Total revenue       | Related or exempt function revenue | Unrelated<br>business revenue | from tax under                 |
|  |      |   |                    |                     | lanotion revenue                   | business revenue              | sections 512 - 514             |
| ıts<br>ıts   | 1 a  | Federated campaigns 1a  | 257,254.           |                     |                                    |                               |                                |
| Contributions, Gifts, Grants and Other Similar Amounts |      | Membership dues 1b  |                    |                     |                                    |                               |                                |
| Ę,   |      | Fundraising events 1c   |                    |                     |                                    |                               |                                |
| ar /   |      | Related organizations 1d                                      |                    |                     |                                    |                               |                                |
| s, C   |      | Government grants (contributions) 1e                          | 98,132.            |                     |                                    |                               |                                |
| ö  |      | All other contributions, gifts, grants, and                   | ,                  |                     |                                    |                               |                                |
| but  |      | similar amounts not included above 1f                         | 15,633,336.        |                     |                                    |                               |                                |
| اقظ  |      | Noncash contributions included in lines 1a-1f                 | 2,209,712.         |                     |                                    |                               |                                |
| a So   |      | Total. Add lines 1a-1f  |                    | 15,988,722.         |                                    |                               |                                |
|  |      | Totall / load iii loo Ta Ti                                   | Business Code      | , , ,               |                                    |                               |                                |
| o l  | 2 :  | RENTAL INCOME   | 531110             | 38,525.             | 38,525.                            |                               |                                |
| Ş  |      | ADMINISTRATIVE FEES   | 561000             | 36,918.             | 36,918.                            |                               |                                |
| Program Service<br>Revenue                             | ,    | CONTRACT SERVICES   | 900099             | 30,600.             | 30,600.                            |                               |                                |
| E §  | ,    |   |                    |                     | ,                                  |                               |                                |
| Page   | •    |   |                    |                     |                                    |                               |                                |
| Pr   | •    | All other program service revenue                             |                    |                     |                                    |                               |                                |
|  | ,    |   |                    | 106,043.            |                                    |                               |                                |
| $\overline{}$  | 3    | Investment income (including dividends, intere                |                    | 100,013.            |                                    |                               |                                |
|  | 3    | other similar amounts)  |                    | 797,343.            |                                    |                               | 797,343.                       |
|  | 4    | Income from investment of tax-exempt bond p                   |                    | 757,515.            |                                    |                               | 737,313.                       |
|  | 5    | Royalties   |                    |                     |                                    |                               |                                |
|  | 3    | (i) Real  | (ii) Personal      |                     |                                    |                               |                                |
|  | 6 -  |   | (ii) i diddilai    |                     |                                    |                               |                                |
|  |      |   |                    |                     |                                    |                               |                                |
|  |      | Less: rental expenses 6b     Rental income or (loss) 6c       |                    |                     |                                    |                               |                                |
|  |      | Net rental income or (loss)                                   |                    |                     |                                    |                               |                                |
|  |      | Gross amount from sales of (i) Securities                     | (ii) Other         |                     |                                    |                               |                                |
|  | , ,  | assets other than inventory <b>7a</b> 10,552,656.             | (ii) Othioi        |                     |                                    |                               |                                |
|  |      | Less: cost or other basis                                     |                    |                     |                                    |                               |                                |
| <u>o</u>   | ,    | and sales expenses <b>7b</b> 9,411,728.                       |                    |                     |                                    |                               |                                |
| ther Revenue   |      | Gain or (loss) 76 1,140,928.                                  |                    |                     |                                    |                               |                                |
| ev   |      | ( /   |                    | 1,140,928.          |                                    |                               | 1140928.                       |
| P.   |      | Net gain or (loss)  Gross income from fundraising events (not |                    | 1,140,520.          |                                    |                               | 1140520.                       |
| 돌  | 0 6  |   |                    |                     |                                    |                               |                                |
|  |      | contributions reported on line 1c). See                       |                    |                     |                                    |                               |                                |
|  |      | Part IV, line 188a  |                    |                     |                                    |                               |                                |
|  | ı    | Less: direct expenses 8b                                      |                    |                     |                                    |                               |                                |
|  |      |   |                    |                     |                                    |                               |                                |
|  |      | Gross income from gaming activities. See                      |                    |                     |                                    |                               |                                |
|  | 9 6  | Part IV, line 199a  |                    |                     |                                    |                               |                                |
|  | ı    | Less: direct expenses 9b                                      |                    |                     |                                    |                               |                                |
|  |      | Net income or (loss) from gaming activities                   |                    |                     |                                    |                               |                                |
|  |      | Gross sales of inventory, less returns                        |                    |                     |                                    |                               |                                |
|  | 10 6 |   |                    |                     |                                    |                               |                                |
|  | L    | and allowances  |                    |                     |                                    |                               |                                |
|  |      | •   |                    |                     |                                    |                               |                                |
| $\dashv$   |      | Net income or (loss) from sales of inventory                  | Business Code      |                     |                                    |                               |                                |
| snc  | 11 a |   | Dusiness Code      |                     |                                    |                               |                                |
| Miscellaneous<br>Revenue                               | 11 a |   |                    |                     |                                    |                               |                                |
| ella<br>Ve   | ,    |   |                    |                     |                                    |                               |                                |
| isc.<br>Re   |      | S   |                    |                     |                                    |                               |                                |
| Σ  |      | • Total. Add lines 11a-11d                                    |                    |                     |                                    |                               |                                |
|  | 12   | Total revenue. See instructions                               |                    | 18,033,036.         | 106,043.                           | 0.                            | 1938271.                       |
|  |      | 191911491 550 111011 40110110                                 |                    | _ , ,               | ,                                  |                               |                                |

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

|       | Check if Schedule O contains a response or note to any line in this Part IX                        |                                |                 |                  |                        |  |  |  |  |  |  |
|-------|--|--------------------------------|-----------------|------------------|------------------------|--|--|--|--|--|--|
| D-    |  | se or note to any line in  (A) | this Part IX    | (C)              | (D)                    |  |  |  |  |  |  |
|       | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.                         | Total expenses                 | Program service | Management and   | Fundraising            |  |  |  |  |  |  |
|       |  |                                | expenses        | general expenses | expenses               |  |  |  |  |  |  |
| 1     | Grants and other assistance to domestic organizations  | 0 760 051                      | 0.760.051       |                  |                        |  |  |  |  |  |  |
|       | and domestic governments. See Part IV, line 21   | 2,769,251.                     | 2,769,251.      |                  |                        |  |  |  |  |  |  |
| 2     | Grants and other assistance to domestic  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | individuals. See Part IV, line 22  |                                |                 |                  |                        |  |  |  |  |  |  |
| 3     | Grants and other assistance to foreign   |                                |                 |                  |                        |  |  |  |  |  |  |
|       | organizations, foreign governments, and foreign  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | individuals. See Part IV, lines 15 and 16  |                                |                 |                  |                        |  |  |  |  |  |  |
| 4     | Benefits paid to or for members  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | <b>_</b>   |                                |                 |                  |                        |  |  |  |  |  |  |
| 5     | Compensation of current officers, directors,   | 146 722                        | 00 020          | 44 020           | 11 672                 |  |  |  |  |  |  |
|       | trustees, and key employees  | 146,732.                       | 88,039.         | 44,020.          | 14,673.                |  |  |  |  |  |  |
| 6     | Compensation not included above to disqualified  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | persons (as defined under section 4958(f)(1)) and  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | persons described in section 4958(c)(3)(B)   |                                |                 |                  |                        |  |  |  |  |  |  |
| 7     | Other salaries and wages   | 601,914.                       | 369,899.        | 137,401.         | 94,614.                |  |  |  |  |  |  |
| 8     | Pension plan accruals and contributions (include   | -                              | -               |                  | <u> </u>               |  |  |  |  |  |  |
| -     | section 401(k) and 403(b) employer contributions)  | 30,520.                        | 18,617.         | 7,325.           | 4,578.                 |  |  |  |  |  |  |
| 0     |  | 23,320.                        |                 | .,525•           |                        |  |  |  |  |  |  |
| 9     | Other employee benefits  | 57,952.                        | 35,351.         | 13,908.          | 8,693.                 |  |  |  |  |  |  |
| 10    | Payroll taxes  | 51,954.                        | 33,351.         | 13,300.          | 0,033.                 |  |  |  |  |  |  |
| 11    | Fees for services (nonemployees):  |                                |                 |                  |                        |  |  |  |  |  |  |
| а     | Management   |                                |                 |                  |                        |  |  |  |  |  |  |
| b     | Legal  |                                |                 |                  |                        |  |  |  |  |  |  |
| С     | Accounting   |                                |                 |                  |                        |  |  |  |  |  |  |
|       | Lobbying   |                                |                 |                  |                        |  |  |  |  |  |  |
|       | Professional fundraising services. See Part IV, line 17  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | Investment management fees   |                                |                 |                  |                        |  |  |  |  |  |  |
|       | F  |                                |                 |                  |                        |  |  |  |  |  |  |
| g     | Other. (If line 11g amount exceeds 10% of line 25,   | 217 014                        | 202 142         | 24 071           |                        |  |  |  |  |  |  |
|       | column (A), amount, list line 11g expenses on Sch 0.)  | 317,014.                       | 282,143.        | 34,871.          |                        |  |  |  |  |  |  |
| 12    | Advertising and promotion  | 14,180.                        | 2,836.          | 5,672.           | 5,672.                 |  |  |  |  |  |  |
| 13    | Office expenses  | 119,887.                       | 105,501.        | 7,193.           | 7,193.                 |  |  |  |  |  |  |
| 14    | Information technology   |                                |                 |                  |                        |  |  |  |  |  |  |
| 15    | Royalties  |                                |                 |                  | _                      |  |  |  |  |  |  |
| 16    | Occupancy  |                                |                 |                  |                        |  |  |  |  |  |  |
| 17    | Travel   |                                |                 |                  |                        |  |  |  |  |  |  |
| 18    | Payments of travel or entertainment expenses   |                                |                 |                  |                        |  |  |  |  |  |  |
| 10    | .  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | for any federal, state, or local public officials  |                                |                 |                  |                        |  |  |  |  |  |  |
| 19    | Conferences, conventions, and meetings   |                                |                 |                  |                        |  |  |  |  |  |  |
| 20    | Interest   |                                |                 |                  |                        |  |  |  |  |  |  |
| 21    | Payments to affiliates   | 10.000                         | 2 1 1 5         |                  |                        |  |  |  |  |  |  |
| 22    | Depreciation, depletion, and amortization  | 10,889.                        | 8,167.          | 2,722.           |                        |  |  |  |  |  |  |
| 23    | Insurance  |                                |                 |                  |                        |  |  |  |  |  |  |
| 24    | Other expenses. Itemize expenses not covered   |                                |                 |                  |                        |  |  |  |  |  |  |
| -     | above. (List miscellaneous expenses on line 24e. If  |                                |                 |                  |                        |  |  |  |  |  |  |
|       | line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) |                                |                 |                  |                        |  |  |  |  |  |  |
| _     | BUILDING EXPENSES  | 159,594.                       | 146,827.        | 12,767.          |                        |  |  |  |  |  |  |
| a     | DEVELOPMENT EXPENSES   | 53,796.                        | 39,675.         | 8,127.           | 5,994.                 |  |  |  |  |  |  |
| b     |  |                                | 33,013.         |                  | J, JJ4 •               |  |  |  |  |  |  |
| С     | GIFT PROCESSING FEES   | 41,913.                        | 06.045          | 41,913.          |                        |  |  |  |  |  |  |
| d     | CRUT PAYOUTS   | 26,915.                        | 26,915.         |                  |                        |  |  |  |  |  |  |
| е     | All other expenses   |                                |                 |                  |                        |  |  |  |  |  |  |
| 25    | Total functional expenses. Add lines 1 through 24e   | 4,350,557.                     | 3,893,221.      | 315,919.         | 141,417.               |  |  |  |  |  |  |
| 26    | Joint costs. Complete this line only if the organization   |                                |                 |                  |                        |  |  |  |  |  |  |
| -     | reported in column (B) joint costs from a combined   |                                |                 |                  |                        |  |  |  |  |  |  |
|       | educational campaign and fundraising solicitation.   |                                |                 |                  |                        |  |  |  |  |  |  |
|       |  |                                |                 |                  |                        |  |  |  |  |  |  |
| _     | <u> </u>   |                                |                 |                  | Form <b>990</b> (2021) |  |  |  |  |  |  |
| 13201 | 0 12-09-21   |                                |                 |                  | Form 990 (2021)        |  |  |  |  |  |  |

# Form 990 (2021) Part X Balance Sheet

| Par                         | τX  | Balance Sheet                                     |             |                        |                                 |            |                           |
|-----------------------------|-----|---|-------------|------------------------|---------------------------------|------------|---------------------------|
|                             |     | Check if Schedule O contains a response or        | note to a   | ny line in this Part X |                                 |            |                           |
|                             |     |   |             |                        | <b>(A)</b><br>Beginning of year |            | <b>(B)</b><br>End of year |
|                             | 1   | Cash - non-interest-bearing                       | 910,325.    | 1                      | 4,159,362                       |            |                           |
|                             | 2   | Savings and temporary cash investments            |             |                        | 2,946,714.                      | 2          | 2,114,305                 |
|                             | 3   | Pledges and grants receivable, net                |             |                        | 320,114.                        | 3          | 6,350,818                 |
|                             | 4   | Accounts receivable, net                          | 36,692.     | 4                      | 19,250                          |            |                           |
|                             | 5   | Loans and other receivables from any curren       |             |                        |                                 |            |                           |
|                             |     | trustee, key employee, creator or founder, su     |             |                        |                                 |            |                           |
|                             |     | controlled entity or family member of any of t    |             |                        |                                 | 5          |                           |
|                             | 6   | Loans and other receivables from other disqu      |             |                        |                                 |            |                           |
|                             |     | under section 4958(f)(1)), and persons descri     |             | 6                      |                                 |            |                           |
| ည                           | 7   | Notes and loans receivable, net                   |             | 600,000.               | 7                               | 600,000    |                           |
| Assets                      | 8   | Inventories for sale or use                       |             |                        |                                 | 8          |                           |
| <b>ĕ</b>                    | 9   | Prepaid expenses and deferred charges             |             |                        |                                 | 9          | 6,000                     |
|                             | 10a | Land, buildings, and equipment: cost or other     |             | 1                      |                                 |            |                           |
|                             |     | basis. Complete Part VI of Schedule D             | 10a         | 564,450.               |                                 |            |                           |
|                             | b   | Less: accumulated depreciation                    |             |                        | 353,691.                        | 10c        | 342,802                   |
|                             | 11  | Investments - publicly traded securities          |             | 11                     |                                 |            |                           |
|                             | 12  | Investments - other securities. See Part IV, lir  | 30,408,006. | 12                     | 37,331,924                      |            |                           |
|                             | 13  | Investments - program-related. See Part IV, li    |             | 13                     |                                 |            |                           |
|                             | 14  | Intangible assets                                 |             | 14                     |                                 |            |                           |
|                             | 15  | Other assets. See Part IV, line 11                | 410,283.    | 15                     | 372,424                         |            |                           |
|                             | 16  | Total assets. Add lines 1 through 15 (must e      | 33)         | 35,985,825.            | 16                              | 51,296,885 |                           |
|                             | 17  | Accounts payable and accrued expenses $\dots$     | 15,668.     | 17                     | 64,782                          |            |                           |
|                             | 18  | Grants payable                                    | 175,150.    | 18                     | 37,740                          |            |                           |
|                             | 19  | Deferred revenue                                  |             |                        | 3,625.                          | 19         | 0                         |
|                             | 20  | Tax-exempt bond liabilities                       |             |                        |                                 | 20         |                           |
|                             | 21  | Escrow or custodial account liability. Comple     | te Part IV  | of Schedule D          |                                 | 21         |                           |
| es                          | 22  | Loans and other payables to any current or f      |             |                        |                                 |            |                           |
| Liabilities                 |     | trustee, key employee, creator or founder, su     | bstantial   | contributor, or 35%    |                                 |            |                           |
| ia<br>I                     |     | controlled entity or family member of any of t    |             |                        |                                 | 22         |                           |
| _                           | 23  | Secured mortgages and notes payable to un         |             |                        | 00 120                          | 23         |                           |
|                             | 24  | Unsecured notes and loans payable to unrela       |             |                        | 98,132.                         | 24         | 0                         |
|                             | 25  | Other liabilities (including federal income tax,  |             |                        |                                 |            |                           |
|                             |     | parties, and other liabilities not included on li | nes 17-24   | 1). Complete Part X    | 2 557 742                       |            | 2 067 401                 |
|                             |     | of Schedule D                                     |             |                        | 3,557,742.                      |            | 3,867,401                 |
|                             | 26  | Total liabilities. Add lines 17 through 25        |             |                        | 3,850,317.                      | 26         | 3,969,923                 |
| န္က                         |     | Organizations that follow FASB ASC 958, o         | check he    | re 🕨 🔼                 |                                 |            |                           |
| <u> </u>                    |     | and complete lines 27, 28, 32, and 33.            |             |                        | 21 620 012                      |            | 22 200 007                |
| ala                         | 27  |   |             |                        | 21,638,812.<br>10,496,696.      | 27         | 23,300,087                |
| 9<br>9                      | 28  | Net assets with donor restrictions                |             | 10,490,090.            | 28                              | 24,026,875 |                           |
| 5                           |     | Organizations that do not follow FASB ASC         | ieck here   |                        |                                 |            |                           |
| <u> </u>                    | 00  | and complete lines 29 through 33.                 |             |                        | 00                              |            |                           |
| ets                         | 29  | Capital stock or trust principal, or current fun  |             |                        | 29                              |            |                           |
| SS                          | 30  | Paid-in or capital surplus, or land, building, or |             |                        |                                 | 30         |                           |
| Net Assets or Fund Balances | 31  | Retained earnings, endowment, accumulated         |             |                        | 32,135,508.                     | 31         | 47,326,962                |
| Ž                           | 32  | Total net assets or fund balances                 |             |                        |                                 | 32         |                           |
|                             | 33  | Total liabilities and net assets/fund balances    |             |                        | 35,985,825.                     | 33         | 51,296,885                |

Both consolidated and separate basis

Form **990** (2021)

Х

Х

2c

X Separate basis

Consolidated basis

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit,

review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

# **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** Name of the organization COMMUNITY FOUNDATION OF SNOHOMISH COUNTY 94-3188703 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sed  | ction A. Public Support   |                             |                     |                             |                       |   |             |
|------|---|-----------------------------|---------------------|-----------------------------|-----------------------|---|-------------|
| Cale | ndar year (or fiscal year beginning in)                             | (a) 2017                    | <b>(b)</b> 2018     | (c) 2019                    | (d) 2020              | (e) 2021                                | (f) Total   |
| 1    | Gifts, grants, contributions, and                                   |                             |                     |                             |                       |   |             |
|      | membership fees received. (Do not                                   |                             |                     |                             |                       |   |             |
|      | include any "unusual grants.")                                      | 1935328.                    | 2340927.            | 12684120.                   | 11030223.             | 15988722.                               | 43979320.   |
| 2    | Tax revenues levied for the organ-                                  |                             |                     |                             |                       |   |             |
|      | ization's benefit and either paid to                                |                             |                     |                             |                       |   |             |
|      | or expended on its behalf   |                             |                     |                             |                       |   |             |
| 3    | The value of services or facilities                                 |                             |                     |                             |                       |   |             |
|      | furnished by a governmental unit to                                 |                             |                     |                             | 1                     |   |             |
|      | the organization without charge                                     | 1005000                     | 024005              | 10604400                    | 11000000              | 15000500                                | 4205000     |
|      | Total. Add lines 1 through 3  | 1935328.                    | 2340927.            | 12684120.                   | µ1030223.             | <u> 15988722.</u>                       | 43979320.   |
| 5    | The portion of total contributions                                  |                             |                     |                             |                       |   |             |
|      | by each person (other than a  |                             |                     |                             |                       |   |             |
|      | governmental unit or publicly                                       |                             |                     |                             |                       |   |             |
|      | supported organization) included                                    |                             |                     |                             |                       |   |             |
|      | on line 1 that exceeds 2% of the                                    |                             |                     |                             |                       |   |             |
|      | amount shown on line 11,  |                             |                     |                             |                       |   | 1,0040,070  |
| _    | column (f)  |                             |                     |                             |                       |   | 16948672.   |
|      | Public support. Subtract line 5 from line 4.                        |                             |                     |                             |                       |   | 27030648.   |
|      | etion B. Total Support  | (5) 0047                    | (h) 0040            | (-) 0040                    | (-D 0000              | (-) 0001                                | IS Table    |
|      | ndar year (or fiscal year beginning in)                             | (a) 2017<br>1935328.        | (b) 2018<br>2340927 | (c) 2019<br>1 2 6 8 4 1 2 0 | (d) 2020<br>11030223. | (e) 2021<br>15988722                    | (f) Total   |
|      | Amounts from line 4   | 17333200                    | 2J=UJ2/•            | 17004170•                   | 11030223.             | 127007220                               | 23313340.   |
| ō    | Gross income from interest,   |                             |                     |                             |                       |   |             |
|      | dividends, payments received on                                     |                             |                     |                             |                       |   |             |
|      | securities loans, rents, royalties, and income from similar sources | 347 973                     | 436,442.            | 610 220                     | 596,360.              | 797,343.                                | 2788338.    |
| 9    | Net income from unrelated business                                  | 01,,0,00                    | 100,444.            | 010,220.                    | 350,500.              | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 2,30330.    |
| 9    | activities, whether or not the                                      |                             |                     |                             |                       |   |             |
|      | business is regularly carried on                                    |                             |                     |                             |                       |   |             |
| 10   | Other income. Do not include gain                                   |                             |                     |                             |                       |   |             |
| .5   | or loss from the sale of capital                                    |                             |                     |                             |                       |   |             |
|      | assets (Explain in Part VI.)  |                             |                     |                             |                       |   |             |
| 11   | Total support. Add lines 7 through 10                               |                             |                     |                             |                       |   | 46767658.   |
|      | Gross receipts from related activities,                             | etc. (see instruction       | ons)                |                             |                       |   | ,119,511.   |
|      | <b>First 5 years.</b> If the Form 990 is for th                     | •                           | ,                   |                             |                       |   | <u> </u>    |
|      | organization, check this box and stop                               | •                           |                     | •                           | •                     |   |             |
| Sed  | ction C. Computation of Publ  |                             |                     |                             |                       |   |             |
| 14   | Public support percentage for 2021 (I                               | line 6, column (f), d       | ivided by line 11,  | column (f))                 |                       | 14                                      | 57.80 %     |
| 15   | Public support percentage from 2020                                 | Schedule A, Part            | II, line 14         |                             |                       | 15                                      | 47.73 %     |
|      | 33 1/3% support test - 2021. If the o                               |                             |                     |                             |                       | nore, check this b                      |             |
|      | $\ensuremath{\mathbf{stop}}$ here. The organization qualifies       |                             |                     |                             |                       |   |             |
| b    | 33 1/3% support test - 2020. If the o                               |                             |                     |                             |                       |   |             |
|      | and <b>stop here.</b> The organization qual                         |                             |                     |                             |                       |   |             |
| 17a  | 10% -facts-and-circumstances tes                                    | <b>t - 2021.</b> If the org | anization did not d | check a box on line         | e 13, 16a, or 16b, a  | and line 14 is 10%                      | or more,    |
|      | and if the organization meets the fact                              |                             |                     | =                           | ="                    | VI how the organiz                      | zation      |
|      | meets the facts-and-circumstances to                                | · ·                         | •                   |                             | •                     |   |             |
| b    | 10% -facts-and-circumstances tes                                    | _                           |                     |                             |                       |   | 10% or      |
|      | more, and if the organization meets the                             |                             | •                   |                             |                       |   | . —         |
|      | organization meets the facts-and-circle                             |                             |                     | •                           |                       |   | <b>&gt;</b> |
| 18   | <b>Private foundation.</b> If the organization                      | n did not check a l         | box on line 13, 16  | a. 16b. 17a. or 17l         | b. check this box a   | and see instruction                     | ns 🕨 📗      |

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se           | ction A. Public Support   |                    |                    |                      |                     |                    |           |
|--------------|---|--------------------|--------------------|----------------------|---------------------|--------------------|-----------|
| Cale         | endar year (or fiscal year beginning in) 🕨                              | (a) 2017           | <b>(b)</b> 2018    | (c) 2019             | (d) 2020            | (e) 2021           | (f) Total |
| 1            | Gifts, grants, contributions, and                                       |                    |                    |                      |                     |                    |           |
|              | membership fees received. (Do not                                       |                    |                    |                      |                     |                    |           |
|              | include any "unusual grants.")  |                    |                    |                      |                     |                    |           |
| 2            | Gross receipts from admissions,   |                    |                    |                      |                     |                    |           |
|              | merchandise sold or services per-                                       |                    |                    |                      |                     |                    |           |
|              | formed, or facilities furnished in                                      |                    |                    |                      |                     |                    |           |
|              | any activity that is related to the organization's tax-exempt purpose   |                    |                    |                      |                     |                    |           |
| 3            | Gross receipts from activities that                                     |                    |                    |                      |                     |                    |           |
| Ū            | are not an unrelated trade or bus-                                      |                    |                    |                      |                     |                    |           |
|              | iness under section 513   |                    |                    |                      |                     |                    |           |
| 4            |   |                    |                    |                      |                     |                    |           |
| •            | ization's benefit and either paid to                                    |                    |                    |                      |                     |                    |           |
|              | or expended on its behalf   |                    |                    |                      |                     |                    |           |
| 5            | The value of services or facilities                                     |                    |                    |                      |                     |                    |           |
| 3            | furnished by a governmental unit to                                     |                    |                    |                      |                     |                    |           |
|              | the organization without charge   |                    |                    |                      |                     |                    |           |
| 6            | Total. Add lines 1 through 5  |                    |                    |                      |                     |                    |           |
|              | Amounts included on lines 1, 2, and                                     |                    |                    |                      |                     |                    |           |
| 7 6          | 3 received from disqualified persons                                    |                    |                    |                      |                     |                    |           |
| ŀ            | Amounts included on lines 2 and 3 received                              |                    |                    |                      |                     |                    |           |
| •            | from other than disqualified persons that                               |                    |                    |                      |                     |                    |           |
|              | exceed the greater of \$5,000 or 1% of the                              |                    |                    |                      |                     |                    |           |
|              | amount on line 13 for the year  |                    |                    |                      |                     |                    |           |
|              | Add lines 7a and 7b   |                    |                    |                      |                     |                    |           |
|              | Public support. (Subtract line 7c from line 6.)                         |                    |                    |                      |                     |                    |           |
|              | ·   | (-) 0017           | (h) 0010           | /s) 0010             | (4) 0000            | (=) 0001           | (6) Tatal |
|              | endar year (or fiscal year beginning in)                                | <b>(a)</b> 2017    | <b>(b)</b> 2018    | <b>(c)</b> 2019      | (d) 2020            | (e) 2021           | (f) Total |
|              | Amounts from line 6  Gross income from interest,                        |                    |                    |                      |                     |                    |           |
| IUa          | dividends, payments received on   |                    |                    |                      |                     |                    |           |
|              | securities loans, rents, royalties,                                     |                    |                    |                      |                     |                    |           |
|              | and income from similar sources   |                    |                    |                      |                     |                    |           |
| K            | Unrelated business taxable income                                       |                    |                    |                      |                     |                    |           |
|              | (less section 511 taxes) from businesses acquired after June 30, 1975   |                    |                    |                      |                     |                    |           |
|              |   |                    |                    |                      |                     |                    |           |
|              | Add lines 10a and 10b   |                    |                    |                      |                     |                    |           |
| '''          | Net income from unrelated business activities not included on line 10b, |                    |                    |                      |                     |                    |           |
|              | whether or not the business is  |                    |                    |                      |                     |                    |           |
| 10           | regularly carried on Other income. Do not include gain                  |                    |                    |                      |                     |                    |           |
| 12           | or loss from the sale of capital  |                    |                    |                      |                     |                    |           |
|              | assets (Explain in Part VI.)  |                    |                    |                      |                     |                    |           |
|              | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)                   |                    |                    |                      |                     |                    | <u> </u>  |
| 14           | First 5 years. If the Form 990 is for the                               | -                  |                    |                      | •                   |                    | ion,      |
| <del>-</del> |   | is Orange and De   |                    |                      |                     |                    | <u></u>   |
|              | ction C. Computation of Publ  |                    |                    | . (2)                |                     | 11                 |           |
|              | Public support percentage for 2021 (                                    |                    |                    |                      |                     | 15                 | <u>%</u>  |
|              | Public support percentage from 2020                                     |                    |                    |                      |                     | 16                 | <u>%</u>  |
|              | ction D. Computation of Inve  |                    |                    |                      |                     | 1 1                |           |
| 17           | Investment income percentage for 20                                     |                    |                    |                      |                     | 17                 | <u>%</u>  |
| 18           |   |                    |                    |                      |                     | 18                 | %         |
| 19a          | a 33 1/3% support tests - 2021. If the                                  |                    |                    |                      |                     |                    | 17 is not |
|              | more than 33 1/3%, check this box a                                     |                    |                    |                      |                     |                    | ▶□        |
| k            | 33 1/3% support tests - 2020. If the                                    |                    |                    |                      |                     |                    |           |
|              | line 18 is not more than 33 1/3%, che                                   | ck this box and st | op here. The orga  | nization qualifies a | as a publicly suppo | orted organization | ▶∐        |
| 20           | Private foundation. If the organization                                 | n did not check a  | box on line 14, 19 | a, or 19b, check th  | nis box and see in: | structions         | ▶Ш        |

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# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.** 
  - **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
  - c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| 1    |         | Yes   | No   |
|------|---------|-------|------|
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|      | 9c      |       |      |
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|      | 10a     |       |      |
|      | . 5     |       |      |
|      | 10b     |       |      |
| dule | A (Forr | n 990 | 2021 |

Part VI the reasons for the organization's position that its supported organization(s) would have engaged in

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

these activities but for the organization's involvement.

3 Parent of Supported Organizations. Answer lines 3a and 3b below.

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| Sche | dule A (Form 990) 2021 COMMUNITY FOUNDATION OF                                  |            |                                       | 04-3188703 Page <b>6</b>       |
|------|---|------------|---------------------------------------|--------------------------------|
| Pa   | rt V Type III Non-Functionally Integrated 509(a)(3) Supporting                  | ng Orga    | anizations                            |                                |
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying | ng trust o | n Nov. 20, 1970 (e <i>xplain in</i> I | Part VI). See instructions.    |
|      | All other Type III non-functionally integrated supporting organizations mus     | t complet  | te Sections A through E.              |                                |
| Sect | ion A - Adjusted Net Income   |            | (A) Prior Year                        | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain   | 1          |                                       |                                |
| 2    | Recoveries of prior-year distributions  | 2          |                                       |                                |
| 3    | Other gross income (see instructions)   | 3          |                                       |                                |
| 4    | Add lines 1 through 3.  | 4          |                                       |                                |
| 5    | Depreciation and depletion  | 5          |                                       |                                |
| 6    | Portion of operating expenses paid or incurred for production or                |            |                                       |                                |
|      | collection of gross income or for management, conservation, or                  |            |                                       |                                |
|      | maintenance of property held for production of income (see instructions)        | 6          |                                       |                                |
| 7    | Other expenses (see instructions)   | 7          |                                       |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                    | 8          |                                       |                                |
| Sect | ion B - Minimum Asset Amount  |            | (A) Prior Year                        | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see                   |            |                                       |                                |
|      | instructions for short tax year or assets held for part of year):               |            |                                       |                                |
| а    | Average monthly value of securities   | 1a         |                                       |                                |
| b    | Average monthly cash balances   | 1b         |                                       |                                |
| c    | Fair market value of other non-exempt-use assets                                | 1c         |                                       |                                |
| d    | Total (add lines 1a, 1b, and 1c)  | 1d         |                                       |                                |
| е    | Discount claimed for blockage or other factors                                  |            |                                       |                                |
|      | (explain in detail in Part VI):   |            |                                       |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets                    | 2          |                                       |                                |
| 3    | Subtract line 2 from line 1d.   | 3          |                                       |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,     |            |                                       |                                |
|      | see instructions).  | 4          |                                       |                                |
| _5   | Net value of non-exempt-use assets (subtract line 4 from line 3)                | 5          |                                       |                                |
| 6    | Multiply line 5 by 0.035.   | 6          |                                       |                                |
| 7    | Recoveries of prior-year distributions  | 7          |                                       |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)                                     | 8          |                                       |                                |
| Sect | ion C - Distributable Amount  |            |                                       | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)           | 1          |                                       |                                |
| 2    | Enter 0.85 of line 1.   | 2          |                                       |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)          | 3          |                                       |                                |
| 4    | Enter greater of line 2 or line 3.  | 4          |                                       |                                |

emergency temporary reduction (see instructions). Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2021

5 Income tax imposed in prior year

6 Distributable Amount. Subtract line 5 from line 4, unless subject to

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| Pa   | Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) |                                     |      |    |              |  |  |
|------|--|-------------------------------------|------|----|--------------|--|--|
| Sect | on D - Distributions   |                                     | •    |    | Current Year |  |  |
| 1    | Amounts paid to supported organizations to accomplish ex                                   | xempt purposes                      |      | 1  |              |  |  |
| 2    | Amounts paid to perform activity that directly furthers exer                               | npt purposes of supported           |      |    |              |  |  |
|      | organizations, in excess of income from activity   |                                     |      | 2  |              |  |  |
| 3    | Administrative expenses paid to accomplish exempt purpo                                    | ses of supported organization       | S    | 3  |              |  |  |
| 4    | 4 Amounts paid to acquire exempt-use assets 4  |                                     |      |    |              |  |  |
| 5    | Qualified set-aside amounts (prior IRS approval required - p                               | provide details in <b>Part VI</b> ) |      | 5  |              |  |  |
| 6    | Other distributions (describe in Part VI). See instructions.                               |                                     |      | 6  |              |  |  |
| 7    | Total annual distributions. Add lines 1 through 6.   |                                     |      | 7  |              |  |  |
| 8    | Distributions to attentive supported organizations to which                                | the organization is responsive      | e    |    |              |  |  |
|      | (provide details in Part VI). See instructions.  |                                     |      | 8  |              |  |  |
| 9    | Distributable amount for 2021 from Section C, line 6                                       |                                     |      | 9  |              |  |  |
| 10   | Line 8 amount divided by line 9 amount   |                                     |      | 10 |              |  |  |
|      | <u> </u>   | /i)                                 | /ii\ |    | /:::\        |  |  |

| Sect     | ion E - Distribution Allocations (see instructions)           | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2021 | (iii)<br>Distributable<br>Amount for 2021 |
|----------|---|-----------------------------|--|---|
| 1        | Distributable amount for 2021 from Section C, line 6          |                             |  |   |
| 2        | Underdistributions, if any, for years prior to 2021 (reason-  |                             |  |   |
|          | able cause required - explain in Part VI). See instructions.  |                             |  |   |
| _3       | Excess distributions carryover, if any, to 2021               |                             |  |   |
| а        | From 2016   |                             |  |   |
| b        | From 2017   |                             |  |   |
| c        | From 2018   |                             |  |   |
| d        | From 2019   |                             |  |   |
| e        | From 2020   |                             |  |   |
| f        | Total of lines 3a through 3e                                  |                             |  |   |
| g        | Applied to underdistributions of prior years                  |                             |  |   |
| h        | Applied to 2021 distributable amount                          |                             |  |   |
| i        | Carryover from 2016 not applied (see instructions)            |                             |  |   |
| <u>j</u> | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.        |                             |  |   |
| 4        | Distributions for 2021 from Section D,                        |                             |  |   |
|          | line 7: \$  |                             |  |   |
| a        | Applied to underdistributions of prior years                  |                             |  |   |
| b        | Applied to 2021 distributable amount                          |                             |  |   |
| c        | Remainder. Subtract lines 4a and 4b from line 4.              |                             |  |   |
| 5        | Remaining underdistributions for years prior to 2021, if      |                             |  |   |
|          | any. Subtract lines 3g and 4a from line 2. For result greater |                             |  |   |
|          | than zero, explain in Part VI. See instructions.              |                             |  |   |
| 6        | Remaining underdistributions for 2021. Subtract lines 3h      |                             |  |   |
|          | and 4b from line 1. For result greater than zero, explain in  |                             |  |   |
|          | Part VI. See instructions.                                    |                             |  |   |
| 7        | Excess distributions carryover to 2022. Add lines 3j          |                             |  |   |
|          | and 4c.   |                             |  |   |
| _8_      | Breakdown of line 7:  |                             |  |   |
| a        | Excess from 2017  |                             |  |   |
|          | Excess from 2018  |                             |  |   |
| c        | Excess from 2019  |                             |  |   |
|          | Excess from 2020  |                             |  |   |
| <u>e</u> | Excess from 2021  |                             |  |   |

Schedule A (Form 990) 2021

# Schedule B (Form 990)

# **Schedule of Contributors**

▶ Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

|   | COMMUNITY FOUNDATION OF SNOHOMISH COUNTY 94-3188703   |
|---|---|
| Organization type (che                              | ck one):  |
| Filers of:  | Section:  |
| Form 990 or 990-EZ                                  | X 501(c)( $3$ ) (enter number) organization   |
|   | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation  |
|   | 527 political organization  |
| Form 990-PF   | 501(c)(3) exempt private foundation   |
|   | 4947(a)(1) nonexempt charitable trust treated as a private foundation   |
|   | 501(c)(3) taxable private foundation  |
|   |   |
|   | on is covered by the <b>General Rule</b> or a <b>Special Rule.</b> 1(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.   |
|   |   |
| General Rule  |   |
|   | ation filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.  |
| Special Rules                                       |   |
| sections 509(a<br>contributor, du                   | ation described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under $(1)$ and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one ring the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; EZ, line 1. Complete Parts I and II.   |
| contributor, du<br>literary, or educ                | ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one ring the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, cational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering n (b) instead of the contributor name and address), II, and III.  |
| year, contribut<br>is checked, en<br>purpose. Don't | ation described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the ions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ter here the total contributions that were received during the year for an exclusively religious, charitable, etc., complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively table, etc., contributions totaling \$5,000 or more during the year |
| answer "No" on Part IV,                             | in that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify filing requirements of Schedule B (Form 990).  |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2021)

Name of organization Employer identification number

# COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

94-3188703

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if additional | al space is needed.        |  |
|------------|---|----------------------------|--|
| (a)        | (b)   | (c)                        | (d)  |
|            | Name, address, and ZIP + 4  | \$ 700,000.                | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 2          |   | \$ 465,500.                | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 3          |   | \$ 6,500,000.              | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)        | (b)   | (c) Total contributions    | (d)  |
|            | Name, address, and ZIP + 4  | \$ 2,354,563.              | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 5          |   | \$1,756,227 <b>.</b>       | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 6          |   | \$1,000,000.               | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

# COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

94-3188703

| Part I     | Contributors (see instructions). Use duplicate copies of Part I if addition | al space is needed.        |  |
|------------|---|----------------------------|--|
| (a)        | (b)   | (c)                        | (d)  |
|            | Name, address, and ZIP + 4  | \$ 600,000.                | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d) Type of contribution   |
| 8          |   | \$ 600,000.                | Person X Payroll   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d) Type of contribution   |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c)<br>Total contributions | (d)<br>Type of contribution  |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4   | (c) Total contributions    | (d)<br>Type of contribution  |
|            |   | \$                         | Person Payroll Noncash (Complete Part II for noncash contributions.)   |

Name of organization Employer identification number

# COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

94-3188703

| Part II                      | Noncash Property (see instructions). Use duplicate copies of P | Part II if additional space is needed.    |                      |
|------------------------------|--|---|----------------------|
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                     | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
|                              |  | \$  | -                    |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  | <u> </u>                                  |                      |
|                              |  | \ \ \ \                                   |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                     | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
|                              |  | <b></b>   \$                              |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                     | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                     | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
|                              |  | \$  |                      |
| (a)<br>No.<br>from<br>Part I | (b)  Description of noncash property given                     | (c) FMV (or estimate) (See instructions.) | (d)<br>Date received |
|                              |  |   |                      |
| —                            |  |   |                      |
|                              |  |   |                      |

Employer identification number Name of organization 94-3188703 COMMUNITY FOUNDATION OF SNOHOMISH COUNTY Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

**Employer identification number** 94 - 3188703

| Pai | t I Organizations Maintaining Donor Advise   |  | or Accounts. Complete if the       |
|-----|--|--|------------------------------------|
|     | organization answered "Yes" on Form 990, Part IV, line   |  | 2 200 40 200                       |
|     |  | (a) Donor advised funds                      | (b) Funds and other accounts       |
| 1   | Total number at end of year  |  |                                    |
| 2   | Aggregate value of contributions to (during year)  |  |                                    |
| 3   | Aggregate value of grants from (during year)   |  |                                    |
| 4   | Aggregate value at end of year   |  |                                    |
| 5   | Did the organization inform all donors and donor advisors in v   | vriting that the assets held in donor advise | ed funds                           |
|     | are the organization's property, subject to the organization's   | exclusive legal control?                     | X Yes No                           |
| 6   | Did the organization inform all grantees, donors, and donor ad   |  |                                    |
|     | for charitable purposes and not for the benefit of the donor of  | r donor advisor, or for any other purpose of | conferring                         |
|     | impermissible private benefit?   |  | X Yes No                           |
| Pai | t II Conservation Easements. Complete if the org   | anization answered "Yes" on Form 990, P      | art IV, line 7.                    |
| 1   | Purpose(s) of conservation easements held by the organization  | on (check all that apply).                   |                                    |
|     | Preservation of land for public use (for example, recreated  | tion or education) 🔲 Preservation of a       | a historically important land area |
|     | Protection of natural habitat  | Preservation of a                            | a certified historic structure     |
|     | Preservation of open space   |  |                                    |
| 2   | Complete lines 2a through 2d if the organization held a qualif   | ied conservation contribution in the form o  |                                    |
|     | day of the tax year.   |  | Held at the End of the Tax Year    |
| а   | Total number of conservation easements   |  | 2a                                 |
| b   | Total acreage restricted by conservation easements   |  | 2b                                 |
| С   | Number of conservation easements on a certified historic stru  | ucture included in (a)                       | 2c                                 |
| d   | Number of conservation easements included in (c) acquired a  | after 7/25/06, and not on a historic structu | re                                 |
|     | listed in the National Register  |  | 2d                                 |
| 3   | Number of conservation easements modified, transferred, release  | eased, extinguished, or terminated by the    | organization during the tax        |
|     | year ▶   |  |                                    |
| 4   | Number of states where property subject to conservation eas  | sement is located                            |                                    |
| 5   | Does the organization have a written policy regarding the per  | iodic monitoring, inspection, handling of    |                                    |
|     | violations, and enforcement of the conservation easements it   |  |                                    |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting,   | handling of violations, and enforcing cons   | ervation easements during the year |
|     | <b></b>  |  |                                    |
| 7   | Amount of expenses incurred in monitoring, inspecting, hand  | ling of violations, and enforcing conservat  | ion easements during the year      |
| _   | <b>&gt;</b> \$   |  |                                    |
| 8   | Does each conservation easement reported on line 2(d) abov   |  |                                    |
| _   | and section 170(h)(4)(B)(ii)?  |  |                                    |
| 9   | In Part XIII, describe how the organization reports conservation   | •  |                                    |
|     | balance sheet, and include, if applicable, the text of the footn   | ote to the organization's financial stateme  | nts that describes the             |
| Dai | organization's accounting for conservation easements.  † III   Organizations Maintaining Collections of  | Art Historical Treasures or Ot               | har Similar Assats                 |
| Га  | Complete if the organization answered "Yes" on Form  |  | nei Siiniai Assets.                |
| 12  | If the organization elected, as permitted under FASB ASC 95.   |  | ad balanco shoot works             |
| ıa  | of art, historical treasures, or other similar assets held for pub   | , .  |                                    |
|     | service, provide in Part XIII the text of the footnote to its finan  | ,  | •                                  |
| h   | If the organization elected, as permitted under FASB ASC 95.   |  |                                    |
| b   | art, historical treasures, or other similar assets held for public   |  |                                    |
|     | provide the following amounts relating to these items:   | exhibition, education, or research in furth  | erance or public service,          |
|     |  |  | <b>•</b> •                         |
|     | (i) Revenue included on Form 990, Part VIII, line 1  |  |                                    |
| 2   | (ii) Assets included in Form 990, Part X  If the organization received or held works of art, historical treating the second seco |  |                                    |
| _   | the following amounts required to be reported under FASB A   | ,  | gain, provide                      |
| а   | Revenue included on Form 990, Part VIII, line 1  | -  | <b>&gt;</b> \$                     |
|     | Assets included in Form 990, Part X  |  |                                    |
|     |  |  |                                    |

Schedule D (Form 990) 2021

342,802.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

#### SCHEDULE I (Form 990)

**Grants and Other Assistance to Organizations, Governments, and Individuals in the United States** 

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury Internal Revenue Service

### COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

Employer identification number 94-3188703

| Part I General Information on Grants and   | d Assistance      |                                    |                          |                                  |  |                                       |                                       |
|--|-------------------|------------------------------------|--------------------------|----------------------------------|--|---------------------------------------|---------------------------------------|
| 1 Does the organization maintain records to  | substantiate the  | e amount of the grant              | s or assistance, the     | grantees' eligibilit             | y for the grants or ass  | sistance, and the selec               | tion                                  |
| criteria used to award the grants or assist  | ance?             |                                    |                          |                                  |  |                                       | X Yes No                              |
| 2 Describe in Part IV the organization's proc  | edures for moni   | toring the use of gran             | t funds in the Unite     | d States.                        |  |                                       |                                       |
| Part II Grants and Other Assistance to D   | _                 |                                    |                          |                                  | anization answered "\  | Yes" on Form 990, Part                | t IV, line 21, for any                |
| recipient that received more than \$5  | ,000. Part II can | be duplicated if addi              | tional space is need     | ded.                             |  |                                       |                                       |
| Name and address of organization or government   | <b>(b)</b> EIN    | (c) IRC section<br>(if applicable) | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation (book,<br>FMV, appraisal,<br>other) | (g) Description of noncash assistance | (h) Purpose of grant or assistance    |
| AGROS INTERNATIONAL  |                   |                                    |                          |                                  |  |                                       |                                       |
| 2225 4TH AVE 2ND FLOOR   |                   |                                    |                          |                                  |  |                                       |                                       |
| SEATTLE, WA 98121  |                   |                                    | 119,000.                 | 0.                               |  |                                       | CLIMATE SMART                         |
| BEADS FOR EDUCATION PO BOX 784   |                   |                                    |                          |                                  |  |                                       |                                       |
| BROOKFIELD, CT 06804   |                   |                                    | 10,000.                  | 0.                               |  |                                       | CLIMATE SMART                         |
| BOYS & GIRLS CLUBS OF SNOHOMISH<br>COUNTY - 8223 BROADWAY SUITE 100 -<br>EVERETT, WA 98203 |                   |                                    | 18,500.                  | 0.                               |  |                                       | GENERAL SUPPORT                       |
| BREAD FOR THE WORLD INSTITUTE INC<br>425 3RD ST SW STE 1200<br>WASHINGTON, DC 20024        |                   |                                    | 20,000.                  | 0.                               |  |                                       | CLIMATE SMART                         |
| CAMP FIRE SNOHOMISH COUNTY 4312 RUCKER AVE EVERETT, WA 98203                               |                   |                                    | 8,300.                   | 0.                               |  |                                       | CAMP KILLOQUA DEFERRED<br>MAINTENANCE |
| CHANGE THE NARRATIVE<br>17709 OAK ST<br>GRANITE FALLS, WA 98252                            |                   |                                    | 10,000.                  | 0.                               |  |                                       | GENERAL SUPPORT                       |
| 2 Enter total number of section 501(c)(3) and 3 Enter total number of other organizations  |                   | 1 table                            |                          |                                  |  |                                       |                                       |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

| Part II Continuation of Grants and Other A  | Assistance to Do | mestic Organization           | s and Domestic G         | overnments (Sch                  | edule I (Form 990), Pa   | rt II.)                                |                                       |
|---|------------------|-------------------------------|--------------------------|----------------------------------|--|--|---------------------------------------|
| (a) Name and address of organization or government  | <b>(b)</b> EIN   | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |
| CHILDSTRIVE 906 EVERETT MALL WAY SUITE 200 EVERETT, WA 98175  |                  |                               | 25,000.                  | 0.                               |  |  | CONNECT CASINO ROAD CO-OP             |
| CITIZENS' CLIMATE EDUCATION CORPS 1330 ORANGE AVE CORONADO, CA 92118                                    |                  |                               | 40,000.                  | 0.                               |  |  | CLIMATE SMART                         |
| CITY OF EVERETT, PARKS & COMMUNITY<br>SERVICES - 802 E MUKILTEO BLVD -<br>EVERETT, WA 98203             |                  |                               | 16,270.                  | 0.                               |  |  | EVERTRUST FOUNDATION                  |
| COMMUNITIES OF COLOR COALITION PO BOX 472 EVERETT, WA 98206   |                  |                               | 22,770.                  | 0.                               |  |  | CARES VACCINE EQUITY                  |
| COMMUNITY HEALTH WORKER COALITION<br>FOR MIGRANTS AND REFUGEES - 24315<br>89TH PL W - EDMONDS, WA 98026 |                  |                               | 10,000.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| COMPASS HEALTH PO BOX 3810 MS 31 EVERETT, WA 98203  |                  |                               | 44,000.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| EDMONDS CENTER FOR THE ARTS 410 FOURTH AVE N EDMONDS, WA 98020  |                  |                               | 100,000.                 | 0.                               |  |  | GENERAL SUPPORT                       |
| EDMONDS DRIFTWOOD PLAYERS 950 MAIN ST EDMONDS, WA 98020   |                  |                               | 35,475.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| EVERETT COMMUNITY COLLEGE FOUNDATION - 2000 TOWER ST - EVERETT, WA 98201                                |                  |                               | 11,360.                  | 0.                               |  |  | NISHIYAMA GARDEN BRIDGE<br>REPAIR     |

| (a) Name and address of           | <b>(b)</b> EIN | (c) IRC section | (d) Amount of | (e) Amount of | (f) Method of | (g) Description of | (h) Purpose of grant  |   |                     |               |
|-----------------------------------|----------------|-----------------|---------------|---------------|---------------|--------------------|-----------------------|---|---------------------|---------------|
| organization or government        | (S) EIIV       | (2) =           | (2) 2         | (8) 2         | if applicable | cash grant         | noncash<br>assistance | valuation<br>(book, FMV,<br>appraisal, other) | non-cash assistance | or assistance |
| EVERETT GOSPEL MISSION            |                |                 |               |               |               |                    |                       |   |                     |               |
| 3711 SMITH AVE                    |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT, WA 98201                 |                |                 | 10,000.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
|                                   |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT HIGH SCHOOL               |                |                 |               |               |               |                    |                       |   |                     |               |
| 2416 COLBY AVE                    |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT, WA 98201                 |                |                 | 10,000.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
| EVERETT PARKS ENDOWMENT           |                |                 |               |               |               |                    |                       |   |                     |               |
| 2823 ROCKEFELLER AVE              |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT, WA 98201                 |                |                 | 6,901.        | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
| EVEREIT, WE SOZOT                 |                |                 | 0,301.        | · ·           |               |                    | SHARINE BOLLOKI       |   |                     |               |
| EVERETT PUBLIC LIBRARY            |                |                 |               |               |               |                    |                       |   |                     |               |
| 2702 HOYT AVE                     |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT, WA 98201                 |                |                 | 32,534.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
| ·                                 |                |                 |               |               |               |                    |                       |   |                     |               |
| FAITH ACTION NETWORK              |                |                 |               |               |               |                    |                       |   |                     |               |
| 3720 AIRPORT WAY                  |                |                 |               |               |               |                    |                       |   |                     |               |
| SEATTLE, WA 98134                 |                |                 | 50,000.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
|                                   |                |                 |               |               |               |                    |                       |   |                     |               |
| FIRST LEGAL CLINIC                |                |                 |               |               |               |                    |                       |   |                     |               |
| 6303 WETMORE AVE                  |                |                 | 00.000        | 0             |               |                    | D                     |   |                     |               |
| EVERETT, WA 98203                 |                |                 | 22,000.       | 0.            |               |                    | RECOVERY              |   |                     |               |
| FOOD 4 FARMERS                    |                |                 |               |               |               |                    |                       |   |                     |               |
| 523 ISHAM ROAD                    |                |                 |               |               |               |                    |                       |   |                     |               |
| HINESBURG, VT 05461               |                |                 | 40,000.       | 0.            |               |                    | CLIMATE SMART         |   |                     |               |
| ,                                 |                |                 | ,             |               |               |                    |                       |   |                     |               |
| FOUNDATION FOR EDMONDS SCHOOL     |                |                 |               |               |               |                    |                       |   |                     |               |
| DISTRICT - PO BOX 390 - LYNNWOOD, |                |                 |               |               |               |                    |                       |   |                     |               |
| WA 98036                          |                |                 | 10,000.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |
|                                   |                |                 |               |               |               |                    |                       |   |                     |               |
| FOUNDATION FOR SUSTAINABLE        |                |                 |               |               |               |                    |                       |   |                     |               |
| COMMUNITY - 10-108TH ST SE -      |                |                 |               |               |               |                    |                       |   |                     |               |
| EVERETT, WA 98208                 |                |                 | 12,500.       | 0.            |               |                    | GENERAL SUPPORT       |   |                     |               |

Page 1

| (a) Name and address of            | <b>(b)</b> EIN | (c) IRC section | (d) Amount of | (e) Amount of         | (f) Method of                                 | (g) Description of  | (h) Purpose of grant |
|------------------------------------|----------------|-----------------|---------------|-----------------------|---|---------------------|----------------------|
| organization or government         | (=, =          | if applicable   | cash grant    | noncash<br>assistance | valuation<br>(book, FMV,<br>appraisal, other) | non-cash assistance | or assistance        |
| RIENDS OF THE EVERETT PUBLIC       |                |                 |               |                       |   |                     |                      |
| LIBRARY - 2702 HOYT AVE - EVERETT, |                |                 |               |                       |   |                     | SUMMER READING AND   |
| VA 98201                           |                |                 | 5,040.        | 0.                    |   |                     | LIBRARY PROGRAMS     |
| GLACIER PEAK INSTITUTE             |                |                 |               |                       |   |                     |                      |
| 1405 EMENS AVE N                   |                |                 |               |                       |   |                     |                      |
| DARRINGTON, WA 98241               |                |                 | 10,000.       | 0.                    |   |                     | GENERAL SUPPORT      |
| GLOBAL COMMUNITIES                 |                |                 |               |                       |   |                     |                      |
| 8601 GEORGIA AVE SUITE 300         |                |                 |               |                       |   |                     |                      |
| SILVER SPRING, MD 20910            |                |                 | 75,000.       | 0.                    |   |                     | CLIMATE SMART        |
| GRANITE FALLS COMMUNITY COALITION  |                |                 |               |                       |   |                     |                      |
| PO BOX 1947                        |                |                 |               |                       |   |                     |                      |
| GRANITE FALLS, WA 98252            |                |                 | 10,000.       | 0.                    |   |                     | GENERAL SUPPORT      |
|                                    |                |                 |               |                       |   |                     |                      |
| GRANITE FALLS HISTORICAL SOCIETY   |                |                 |               |                       |   |                     |                      |
| 109 E UNION ST                     |                |                 |               | _                     |   |                     |                      |
| GRANITE FALLS, WA 98252            |                |                 | 110,000.      | 0.                    |   |                     | GENERAL SUPPORT      |
| HOMAGE SENIOR SERVICES             |                |                 |               |                       |   |                     |                      |
| 5026 196TH ST SW                   |                |                 |               |                       |   |                     |                      |
| LYNNWOOD, WA 98036                 |                |                 | 10,000.       | 0.                    |   |                     | GENERAL SUPPORT      |
| HOPE FOR HAITI                     |                |                 |               |                       |   |                     |                      |
| 1021 5TH AVE N                     |                |                 |               |                       |   |                     |                      |
| NAPLES, FL 34101                   |                |                 | 73,863.       | 0.                    |   |                     | CLIMATE SMART        |
| HOUSING HOPE                       |                |                 |               |                       |   |                     |                      |
| 5830 EVERGREEN WAY                 |                |                 |               |                       |   |                     |                      |
| EVERETT, WA 98201                  |                |                 | 15,000.       | 0.                    |   |                     | TH PROJECT           |
| IMAGINE CHILDREN'S MUSEUM          |                |                 |               |                       |   |                     |                      |
| 1502 WALL STREET                   |                |                 |               |                       |   |                     |                      |
| EVERETT, WA 98201                  |                |                 | 50,000.       | 0.                    |   |                     | GENERAL SUPPORT      |

Page 1

| (a) Name and address of           | <b>(b)</b> EIN | (c) IRC section | (d) Amount of | (e) Amount of                                   | (f) Method of | (g) Description of  | (h) Purpose of grant     |
|-----------------------------------|----------------|-----------------|---------------|---|---------------|---------------------|--------------------------|
| organization or government        |                | if applicable   | cash grant    | noncash valuation (book, FMV, appraisal, other) |               | non-cash assistance | or assistance            |
| JOHN & IDAMAE SCHACK FUND FOR     |                |                 |               |   |               |                     |                          |
| CHILDREN - 505 LAUREL DRIVE -     |                |                 |               |   |               |                     |                          |
| EVERETT, WA 98201                 |                |                 | 59,779.       | 0.  |               |                     | GENERAL SUPPORT          |
| KEEP DREAMS ALIVE                 |                |                 |               |   |               |                     |                          |
| 10810 53RD DR NE                  |                |                 |               |   |               |                     |                          |
| MARYSVILLE, WA 98271              |                |                 | 30,000.       | 0.  |               |                     | GENERAL SUPPORT          |
| LAKE STEVENS COMMUNITY FOOD BANK  |                |                 |               |   |               |                     |                          |
| ASSOCIATION - 2111 117TH AVE NE - |                |                 |               |   |               |                     |                          |
| LAKE STEVENS, WA 98258            |                |                 | 10,000.       | 0.  |               |                     | GENERAL SUPPORT          |
| LAKE STEVENS SCHOOL DISTRICT      |                |                 |               |   |               |                     |                          |
| 12309 22ND ST NE                  |                |                 |               |   |               |                     |                          |
| LAKE STEVENS, WA 98258            |                |                 | 20,000.       | 0.  |               |                     | FOUR COLLEGE SCHOLARSHIP |
| LATINO EDUCATIONAL TRAINING       |                |                 |               |   |               |                     |                          |
| INSTITUTE (LETI) - 6605 202ND ST  |                |                 |               |   |               |                     |                          |
| SW - LYNNWOOD, WA 98036           |                |                 | 22,770.       | 0.  |               |                     | CARES VACCINE EQUITY     |
| MODEST FAMILY SOLUTIONS           |                |                 |               |   |               |                     |                          |
| 7510 OLYMPIC DR                   |                |                 |               |   |               |                     |                          |
| EVERETT, WA 98201                 |                |                 | 7,500.        | 0.  |               |                     | GENERAL SUPPORT          |
| MONROE COMMUNITY SENIOR CENTER    |                |                 |               |   |               |                     |                          |
| PO BOX 602                        |                |                 |               |   |               |                     |                          |
| MONROE, WA 98272                  |                |                 | 32,963.       | 0.  |               |                     | GENERAL SUPPORT          |
| NATIONAL MATH FOUNDATION          |                |                 |               |   |               |                     |                          |
| 2610 S SALINA ST                  |                |                 |               |   |               |                     | FOR EAGLE CREEK SCHOOL   |
| SYRACUSE, NY 13205                |                |                 | 10,000.       | 0.  |               |                     | MATH PROGRAM             |
| NATIONAL PHILANTHROPIC TRUST      |                |                 |               |   |               |                     |                          |
| 165 TOWNSHIP LINE RD SUITE 1200   |                |                 |               |   |               |                     |                          |
| JENKINTOWN, PA 19046              |                |                 | 100,000.      | 0.  |               |                     | CLIMATE SMART            |

| Part II Continuation of Grants and Other As        | ssistance to Do | mestic Organization           | s and Domestic G         | overnments (Sch                  | edule I (Form 990), Pa   | art II.)                               |                                    |
|--|-----------------|-------------------------------|--------------------------|----------------------------------|--|--|------------------------------------|
| (a) Name and address of organization or government | <b>(b)</b> EIN  | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| NORML FOUNDATION                                   |                 |                               |                          |                                  |  |  |                                    |
| 2312 41ST ST NW APT 201                            |                 |                               |                          |                                  |  |  |                                    |
| WASHINGTON, DC 20005                               |                 |                               | 20,000.                  | 0.                               |  |  | GENERAL SUPPORT                    |
| NORTH SNOHOMISH COUNTY OUTREACH                    |                 |                               |                          |                                  |  |  |                                    |
| PO BOX 3339  |                 |                               |                          |                                  |  |  |                                    |
| ARLINGTON, WA 98223                                |                 |                               | 15,000.                  | 0.                               |  |  | GENERAL SUPPORT                    |
| OPERATIONS FUND                                    |                 |                               |                          |                                  |  |  |                                    |
| 2823 ROCKEFELLER AVE                               |                 |                               |                          |                                  |  |  |                                    |
| EVERETT, WA 98201                                  |                 |                               | 95,591.                  | 0.                               |  |  | GENERAL SUPPORT                    |
| PROVIDENCE GENERAL FOUNDATION                      |                 |                               |                          |                                  |  |  |                                    |
| PO BOX 1067  |                 |                               |                          |                                  |  |  | SUPPORT EXPANDED AUTIS             |
| EVERETT, WA 98206                                  |                 |                               | 25,000.                  | 0.                               |  |  | CENTER                             |
| PROVIDENCE HOSPICE & HOME CARE                     |                 |                               |                          |                                  |  |  |                                    |
| FOUNDATION - 2811 S 102ND ST SUITE                 |                 |                               |                          |                                  |  |  |                                    |
| 200 - TUKWILA, WA 98168                            |                 |                               | 34,319.                  | 0.                               |  |  | PALLIATIVE PROGRAM                 |
| OVITI GEDA. GOMENTEN GEDATGEG                      |                 |                               |                          |                                  |  |  |                                    |
| QUILCEDA COMMUNITY SERVICES                        |                 |                               |                          |                                  |  |  |                                    |
| 9610 48TH DR NW PO BOX 425<br>MARYSVILLE, WA 98270 |                 |                               | 5,193.                   | 0.                               |  |  | GENERAL SUPPORT                    |
| MARISVIIIE, WA 30270                               |                 |                               | 3,133.                   |                                  |  |  | GENERAL BUITORI                    |
| RAINFOREST ACTION NETWORK                          |                 |                               |                          |                                  |  |  |                                    |
| 425 BUSH ST STE 300                                |                 |                               |                          |                                  |  |  |                                    |
| SAN FRANCISCO, CA 94108                            |                 |                               | 40,000.                  | 0.                               |  |  | CLIMATE SMART                      |
| SEATTLE GOODWILL INDUSTRIES                        |                 |                               |                          |                                  |  |  |                                    |
| 7700 DEARBORN PL S                                 |                 |                               |                          |                                  |  |  | YAP AND COVID-19 RELIE             |
| SEATTLE, WA 98144                                  |                 |                               | 7,000.                   | 0.                               |  |  | IN SNOHOMISH COUNTY                |
| SECOND CHANCE                                      |                 |                               |                          |                                  |  |  |                                    |
| PO BOX 741   |                 |                               |                          |                                  |  |  |                                    |
| BURLINGTON, WA 98233                               |                 |                               | 141,000.                 | 0.                               |  |  | GENERAL SUPPORT                    |

| Part II Continuation of Grants and Other A         | Assistance to Do | mestic Organization           | s and Domestic G         | overnments (Sch                  | edule I (Form 990), Pa   | art II.)                               |                                       |
|--|------------------|-------------------------------|--------------------------|----------------------------------|--|--|---------------------------------------|
| (a) Name and address of organization or government | <b>(b)</b> EIN   | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of noncash assistance | (f) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant<br>or assistance |
| SNOHOMISH COUNTY MUSIC PROJECT                     |                  |                               |                          |                                  |  |  |                                       |
| 1702 PACIFIC AVE                                   |                  |                               |                          |                                  |  |  |                                       |
| EVERETT, WA 98201                                  |                  |                               | 27,740.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| SNO-ISLE LIBRARIES FOUNDATION                      |                  |                               |                          |                                  |  |  |                                       |
| 7312 35TH AVE NW                                   |                  |                               |                          |                                  |  |  |                                       |
| MARYSVILLE, WA 98271                               |                  |                               | 25,936.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| SOJOURNERS   |                  |                               |                          |                                  |  |  |                                       |
| PO BOX 70730                                       |                  |                               |                          |                                  |  |  |                                       |
| WASHINGTON, DC 20024                               |                  |                               | 50,000.                  | 0.                               |  |  | GENERAL SUPPORT                       |
|  |                  |                               |                          |                                  |  |  |                                       |
| SOUND PUBLISHING INC                               |                  |                               |                          |                                  |  |  |                                       |
| PO BOX 930   |                  |                               |                          |                                  |  |  |                                       |
| EVERETT, WA 98206                                  |                  |                               | 28,359.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| STANWOOD-CAMANO AREA FOUNDATION                    |                  |                               |                          |                                  |  |  |                                       |
| 26911 98TH DR NW SUITE A                           |                  |                               |                          |                                  |  |  |                                       |
| STANWOOD, WA 98292                                 |                  |                               | 11,941.                  | 0.                               |  |  | GENERAL SUPPORT                       |
|  |                  |                               |                          |                                  |  |  |                                       |
| THE DARRINGTON FOOD BANK                           |                  |                               |                          |                                  |  |  |                                       |
| FOUNDATION - 1105 N EMENS PO BOX                   |                  |                               |                          | _                                |  |  |                                       |
| 696 - DARRINGTON, WA 98241                         |                  |                               | 10,000.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| THE HEALING CENTER                                 |                  |                               |                          |                                  |  |  |                                       |
| 6409 1/2 ROOSEVELT WAY NE                          |                  |                               |                          |                                  |  |  |                                       |
| SEATTLE, WA 98115                                  |                  |                               | 20,000.                  | 0.                               |  |  | GENERAL SUPPORT                       |
| MAIN ODDIVANED CHARLES TO TO THE TOTAL             |                  |                               |                          |                                  |  |  |                                       |
| THE ORPHANED STARFISH FOUNDATION                   |                  |                               |                          |                                  |  |  |                                       |
| 55 EXCHANGE PL #402                                |                  |                               | 16 000                   | _                                |  |  | CITMAME CMADM                         |
| NEW YORK, NY 10005                                 |                  |                               | 16,000.                  | 0.                               |  |  | CLIMATE SMART                         |
| THE RAINFOREST ALLIANCE                            |                  |                               |                          |                                  |  |  |                                       |
| 125 BROADWAY ALLIANCE                              |                  |                               |                          |                                  |  |  |                                       |
| NEW YORK, NY 10004                                 |                  |                               | 30,000.                  | 0.                               |  |  | CLIMATE SMART                         |

94-3188703 COMMUNITY FOUNDATION OF SNOHOMISH COUNTY Schedule I (Form 990) Page 1 Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.) (a) Name and address of (b) EIN (c) IRC section (d) Amount of (e) Amount of (f) Method of (g) Description of (h) Purpose of grant organization or government if applicable cash grant noncash valuation non-cash assistance or assistance (book, FMV, assistance appraisal, other) TRINITY LUTHERAN CHURCH 6215 196TH ST LYNNWOOD, WA 98036 270,000 0 GENERAL SUPPORT UNIVERSITY OF WASHINGTON PO BOX 24967 SEATTLE, WA 98124 22,000 0 GENERAL SUPPORT VENTURES 2100 24TH AVE SOUTH SEATTLE, WA 98144 98,416 0 CASINO ROAD PROGRAM VILLAGE THEATRE SING IT FORWARD 2710 WETMORE AVE SUPPORTING PROGRAMMING EVERETT, WA 98201 15,000 0 AND SCHOLARSHIPS VOLUNTEERS OF AMERICA WESTERN WASHINGTON - PO BOX 839 - EVERETT CASINO ROAD - RENT ASSISTANCE 0 WA 98206 20,000 WARM BEACH CHRISTIAN CAMPS & CONFERENCE CENTER - 20800 MARINE DR - STANWOOD, WA 98292 GENERAL SUPPORT 5,193 0 YOUTH DYNAMICS- STILLY VALLEY PO BOX 486 BURLINGTON, WA 98233 10,000 0 GENERAL SUPPORT

| (a) Type of grant or assistance                           | <b>(b)</b> Number of recipients | (c) Amount of cash grant | (d) Amount of non-<br>cash assistance | <b>(e)</b> Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---|---------------------------------|--------------------------|---------------------------------------|--|---------------------------------------|
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          | 4)                                    |  |                                       |
| Part IV Supplemental Information. Provide the information | n required in Part I, lin       | e 2; Part III, columi    | n (b); and any other a                | dditional information.                                       |                                       |
| PART I, LINE 2:   |                                 |                          |                                       |  |                                       |
| THE COMMUNITY FOUNDATION OF SNO                           | HOMISH COUN'                    | TY DISBURS               | SES GRANT A                           | ND   |                                       |
| SCHOLARSHIP FUNDS TO ORGANIZATION                         | ONS BASED O                     | N ELIGIBII               | LITY. THE B                           | OARD IS  |                                       |
| RESPONSIBLE FOR APPROVING THE D                           | ISBURSEMENT                     | OF FUNDS                 | AND MONITO                            | RING THE USE   |                                       |
| OF THE FUNDS TO ENSURE THEY ARE                           | USED FOR TI                     | HEIR INTEN               | NDED PURPOS                           | E.   |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |
|   |                                 |                          |                                       |  |                                       |

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization COMMUNITY FOUNDATION OF SNOHOMISH COUNTY Employer identification number 94 - 3188703

| Pai | rt I Types of Property   |                               |                           |   |   |     |   |
|-----|--|-------------------------------|---------------------------|---|---|-----|---|
|     | ·  | (a)<br>Check if<br>applicable | (b) Number of contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d)<br>Method of dete<br>noncash contributi | •   | ıts                                     |
| 1   | Art - Works of art   |                               | items contributed         | Tomm 390, rant vini, line rg  |   |     |   |
| 2   | Art - Historical treasures                                       |                               |                           |   |   |     |   |
| 3   | Art - Fractional interests                                       |                               |                           |   |   |     |   |
| 4   | Books and publications   |                               |                           |   |   |     |   |
| 5   | Clothing and household goods                                     |                               |                           |   |   |     |   |
| 6   | Cars and other vehicles  |                               |                           |   |   |     |   |
| 7   | Boats and planes   |                               |                           |   |   |     |   |
| 8   | Intellectual property  |                               |                           |   |   |     |   |
| 9   | Securities - Publicly traded                                     | X                             | 13                        | 2,209,712.  | FMV   |     |   |
| 10  | Securities - Closely held stock                                  |                               |                           |   |   |     |   |
| 11  | Securities - Partnership, LLC, or trust interests                |                               |                           |   |   |     |   |
| 12  | Securities - Miscellaneous                                       |                               |                           |   |   |     |   |
| 13  | Qualified conservation contribution -                            |                               |                           |   |   |     |   |
| 14  | Historic structures  Qualified conservation contribution - Other |                               |                           |   |   |     |   |
| 15  | Real estate - Residential  |                               |                           |   |   |     |   |
| 16  | Real estate - Commercial   |                               |                           |   |   |     |   |
| 17  | Real estate - Other  |                               |                           |   |   |     |   |
| 18  | Collectibles   |                               |                           |   |   |     |   |
| 19  | Food inventory   |                               |                           |   |   |     |   |
| 20  | Drugs and medical supplies                                       |                               |                           |   |   |     |   |
| 21  | Taxidermy  |                               |                           |   |   |     |   |
| 22  | Historical artifacts   |                               |                           |   |   |     |   |
| 23  | Scientific specimens   |                               |                           |   |   |     |   |
| 24  | Archeological artifacts  |                               |                           |   |   |     |   |
| 25  | Other ()   |                               |                           |   |   |     |   |
| 26  | Other • ()   |                               |                           |   |   |     |   |
| 27  | Other • ()   |                               |                           |   |   |     |   |
| 28  | Other ()   |                               |                           |   |   |     |   |
| 29  | Number of Forms 8283 received by the organi                      |                               |                           |   |   |     |   |
|     | for which the organization completed Form 82                     | 83, Part V, [                 | Donee Acknowledg          | gement <b>29</b>  |   |     |   |
|     |  |                               |                           |   | г   | Yes | No                                      |
| 30a | During the year, did the organization receive b                  |                               |                           |   |   |     |   |
|     | must hold for at least three years from the dat                  |                               | ,                         | •   |   |     | v                                       |
|     | exempt purposes for the entire holding period                    | ?                             |                           |   |   | 30a | X                                       |
|     | If "Yes," describe the arrangement in Part II.                   |                               |                           |   |   |     | - V                                     |
| 31  | Does the organization have a gift acceptance                     |                               |                           |   |   | 31  | X                                       |
| 32a | Does the organization hire or use third parties contributions?   |                               | -                         | · •   |   | 32a | х                                       |
| b   | If "Yes," describe in Part II.                                   |                               |                           |   |   |     |   |
| 33  | If the organization didn't report an amount in o                 | column (c) fo                 | r a type of propert       | ry for which column (a) is che  | ecked,                                      |     |   |
|     | describe in Part II.   |                               |                           |   |   |     |   |
|     |  |                               |                           |   | Cobodulo M                                  |     | * |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

| Schedule M |           |            |           |          |        |           |            |            |          |               | COUN'                      |           |            | 88703       |           |
|------------|-----------|------------|-----------|----------|--------|-----------|------------|------------|----------|---------------|----------------------------|-----------|------------|-------------|-----------|
| Part II    | Supple    | emental    | Inform    | mation.  | Provid | e the inf | ormation   | require    | d by Par | t I, lines 3  | 0b, 32b, ar<br>eived, or a | nd 33, ar | nd whethe  | er the orga | anization |
|            | this part | for any ad | Iditional | informat | ion.   | ei oi coi | itiibution | 5, tile 11 | umber of | i itellis rec | eiveu, or a                | COITIDILI | ation of b | Oti 1. A150 | complete  |
|            |           |            |           |          |        |           |            |            |          |               |                            |           |            |             |           |
| SCHEDU     | LE M,     | PART       | ' I,      | COLU     | MN (   | (B):      |            |            |          |               |                            |           |            |             |           |
| NUMBER     | OF C      | CONTRI     | BUTO      | ORS.     |        |           |            |            |          |               |                            |           |            |             |           |
|            |           |            |           |          |        |           |            |            |          |               |                            |           |            |             |           |
|            |           |            |           |          |        |           |            |            |          |               |                            |           |            |             |           |
|            |           |            |           |          |        |           |            |            |          |               |                            |           |            |             |           |
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### **SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.

Open to Public ► Go to www.irs.gov/Form990 for the latest information. Inspection

Department of the Treasury Internal Revenue Service Name of the organization

COMMUNITY FOUNDATION OF SNOHOMISH COUNTY

Employer identification number 94-3188703

OMB No. 1545-0047

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| FORM 990, PART VI, SECTION B, LINE 11B:                                     |
| THE ORGANIZATION'S INDEPENDENT CPA PROVIDES A COPY OF THE 990 TO MANAGEMENT |
| AND EACH MEMBER OF THE BOARD ARE GIVEN THE OPPORTUNITY TO REVIEW, COMMENT,  |
| AND PROVIDE CHANGES TO THE 990. IF ANY CHANGES, THE 990 WILL BE AMENDED.    |
|   |
| FORM 990, PART VI, SECTION B, LINE 12C:                                     |
| BY REQUIRING MEMBERS TO RECUSE THEMSELVES FROM ANY VOTES ON BUSINESS WITH   |
| ORGANIZATIONS WHICH CONSTITUTE A CONFLICT OF INTEREST. THIS IS MONITORED BY |
| STAFF AND NOTED IN MEETING MINUTES.   |
|   |
| FORM 990, PART VI, SECTION B, LINE 15:                                      |
| THE EXECUTIVE COMMITTEE MAKES ALL DETERMINATIONS UNDER THE LEADERSHIP OF    |
| THE CHAIR OF THE BOARD, WHICH ARE THEN RATIFIED BY THE BOARD OF DIRECTORS   |
| AT A REGULAR MEETING. ALL SALARIES ARE BASED AT THE CURRENT MARKET WAGE.    |
|   |
| FORM 990, PART VI, SECTION C, LINE 19:                                      |
| THE POLICY IS THAT UPON WRITTEN REQUEST ANY DOCUMENTS REQUESTED WILL BE     |
| PROVIDED TO THE GENERAL PUBLIC, EXCEPT THOSE OF A SENSITIVE NATURE          |
| REGARDING PARTICULAR FUNDS.   |
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